US TREASURY OFFICE OF TECHNICAL ASSISTANCE - ASIA

as of 6/30/14

	Country / Project	Project Number	Region	Regional Project	Advisor / Project Type	Assistance Area	Start Date	Projected End Date	Project Objectives
1	Burma	OTA3074	ASIA		Intermittent	Economic Crimes	2013	2015	Provide technical assistance to the Myanmar Financial Intelligence Unit (MFIU) and other government of Burma (GoB) stakeholders focused on anti-money laundering and counter-terrorist financing (AML/CFT) regime development and organizational development issues, including: (a) assisting the MFIU to become a functioning financial intelligence unit that meets international standards, and (b) helping to enhance cooperation between the MFIU and AML/CFT counterparts including the Central Bank of Myanmar (CBM).
2	Burma	OTA5042	ASIA		Resident/ Intermittent	Revenue Administration and Revenue Policy	2013	2016	Resident advisor scheduled to assist in establishing a Large Taxpayer function, which will have the greatest impact on revenue and taxpayer participation at the corporate level; assist in self-assessment as taxpayers do not voluntarily file and pay; coach in project management, due to the overwhelming amount of foundation building and change required of this immature tax administration.
3	Cambodia	OTA1003	ASIA		Resident	Banking & Financial Services	2010	TBD	The resident advisor is providing technical assistance in the area of banking supervision to the National Bank of Cambodia (NBC). Specifically, the resident advisor is focusing on strengthening offsite banking supervision, including: compliance with Basel principles; moving the NBC Banking Supervision Department's approach to risk-based supervision; consolidated supervision of banking and other activities that may be carried out by banking groups; and adoption of IFRS standards.
4	Cambodia	OTA1003	ASIA		Intermittent	Banking & Financial Services	2010	TBD	The advisor is providing technical assistance to the NBC's Research and Statistics to strengthen the NBC's capacity to regulate base money in the economy and provide it with the ability to regulate fast-growing overall credit, made more difficult due to Cambodia's dollarized economy. The advisor is advising staff in the selection of an objective for monetary policy, and how that objective might change if the economy were to de-dollarize. The advisor is also providing capacity building training in assist the NBC in measuring the aggregate liquidity of the banking system and in preparing tables for the supply and demand of money and using forecasting skills to forecast the supply and demand of base money in future quarters.
5	Cambodia	OTA1003	ASIA		Intermittent	Banking & Financial Services	2010	TBD	The advisor is assisting the Cambodian MOEF in reviewing the Cambodian Law on Insurance to determine if law permits a life insurance program. If law permits assist Ministry of Economy and Finance in developing a life insurance program and the policies and procedures of supervising life insurance sector.
6	Cambodia	OTA2004	ASIA		Intermittent	Budget and Financial Accountability	2011	2014	Since 2011, a team of intermittent advisors has been supporting the Budget Department and 10 pilot ministries in the full implementation of program budgeting. The advisors completed an assessment of the pilot ministries' program budgets and developed sector program budget manuals, training materials, as well as the provision of extensive training to prepare the pilot ministries for implementation of program budgeting in 2015. Pilot ministries, as well as the Ministry of Economy and Finance (MEF) Budget Department, now have a core group of competent program budgeting trainers. The advisors will coach, mentor and support the MEF Budget Department in training program budgeting trainers in the remaining 29 ministries and deepening the understanding of program budgeting in these ministries. Additionally, the advisors will provide support for developing budget execution policies and procedures to ensure that budget execution flexibility is established.

	Country / Project	Project Number	Region	Regional Project	Advisor / Project Type	Assistance Area	Start Date	Projected End Date	Project Objectives
7	Cambodia	OTA3073	ASIA		Resident	Economic Crimes	2009	2014	Improve the Cambodian Financial Intelligence Unit's (CAFIU) ability to receive and analyze mandatory reports efficiently using appropriate processes and technologies. Improve human technical and analytic skills among CAFIU staff. Improve AML/CFT regulatory capacity of National Bank of Cambodia (NBC) and Ministry of Finance. Work with law enforcement bodies (including Anti-Corruption Unit) to build operational interfaces and collaborative mechanisms with CAFIU. Work with other holders of information to allow appropriate access and use by CAFIU. Raise awareness, knowledge, and skills among regulated entities to enable better regulatory compliance and increased volume and quality of reporting.
8	Cambodia	OTA5003	ASIA		Intermittent / Project Manager	Revenue Administration and Revenue Policy	2009	2014	Project launched in late 2009 with Cambodia's General Directorate of Tax (GDT), to draft regulations for oil and gas import production and develop tools and skills to audit oil and gas enterprises. Develop procedures to effectively audit financial institutions, construction industry, and telecommunications sector. Develop and support the implementation of a systematic taxpayer education system to enhance the GDT's capacity to serve taxpayers and to educate the public in complying with tax law. Support arrears collection to reduce arrears balances and stem their growth. Streamline the organizational structure and its management. Improve the HR process to assure adequate and competent staffing.
9	Indonesia	OTA1002	ASIA		Intermittent	Banking & Financial Services	2010	TBD	The advisor(s) are working to build the capacity of the IDIC to take failed financial institutions into receivership and to affect least cost resolution strategies. Technical assistance is being provided to develop and implement Bridge Bank and Purchase & Assumption policies and procedures for the resolution of failed banks by the IDIC. The advisor(s) are also helping the IDIC to develop and implement an Enterprise Risk Management system to measure, collect and mitigate operational risks facing the institution. The advisors are also assisting the IDIC to develop the capacity to examine problem banks.
10	Indonesia	OTA4002	ASIA		Resident	Government Debt Issuance and Management - Infrastructure Finance	2013	2015	Provide recommendations for institutionalizing the prioritization of alternative energy projects; development of a methodology for identifying, valuing, and allocating project risks; design of roadmap for financing of future power generation and/or purchases by Independent Power Producers; staff capacity building activities that will increase institutional knowledge for project finance such as for feasibility studies, requests for proposals and contracts, financial structure, contract negotiation, tender and bidder selection, and condition precedent to project construction; development of a "front office" function that can manage an outreach program to mobilize private investment (international and domestic) in renewable energy projects.
11	Mongolia	OTA4005	ASIA		Resident	Government Debt Issuance and Management	2010	2016	Provide technical assistance to MOF for domestic government securities market development; increased ability to access international debt markets, improved capacity to effectively forecast and manage cash balances; and development of a sovereign wealth fund.
12	Mongolia	OTA5004	ASIA		Intermittent / Project Manager	Revenue Administration and Revenue Policy	2011	2015	Assistance focuses on: risk assessment; scope and depth of audit plans; assessing books and records of multi-national joint ventures; large case specialist assistance to in process mining cases; assess international pricing risks; assess revenue recognition and costs recovery; review of agreed audit workload; and provision of best practice audit guidelines for mining sector under Mongolian tax law. Assistance also provided to the Large Taxpayer Office Audit Section on: risk assessment; scope and depth of audit plans; assessing books and records of Mongolian financial companies; identifying impact of economic crisis on financial institutions, and risk assessment in a net operating loss environment; assessing specifics related to the banking sector; providing best practice for specialized banking sector audits; tax implications of converting cash payments into non-cash transactions, and how evasion can be detected/avoided; establishing a key client manager regime in taxpayer service; establishing a returns submission process consistent with self-assessment; addressing audit strategies for firms in specialized sectors -- including construction.

	Country / Project	Project Number	Region	Regional Project	Advisor / Project Type	Assistance Area	Start Date	Projected End Date	Project Objectives
13	Philippines	OTA1041	ASIA		Intermittent	Banking & Financial Services	2014	TBD	The advisor is providing technical assistance in the area of Information Technology (IT) Modernization to the central bank of the Philippines (Bangko Sentral ng Pilipinas – BSP). Specifically, the advisor is focusing on defining the terms of reference (TOR) and scope for an IT Modernization Study at BSP. The primary purpose of the study is to develop a framework and a road map for IT modernization at BSP. The advisor has been attending meetings of the IT Steering Committee comprised of Deputy Governors, Monetary Board members and key senior managers to explain the rationale for undertaking IT modernization. The advisor is also responsible for the formation and coordination of an IT Modernization working group (ITMWG). The working group will coordinate all aspects of the modernization study as well as the implementation of the recommendations of the study. The ITMWG will develop an interim framework for the governance and management of enterprise IT based on globally accepted Control Objectives for Information and Related Technology (COBIT). The advisor is also assisting BSP in the preparation of a USTDA proposal for funding the study.
14	Philippines	OTA2006	ASIA		Resident	Budget and Financial Accountability	2013	2016	The Advisor will assist the Department of Finance (DOF), Treasury, and the Department of Budget and Management (DBM) with the successful design and implementation of the new centralized payroll and human resources system, including both the manual and automated processes. The Advisor will: Review legislation and drafting necessary changes. Develop conceptual design, system requirements and business processes. Recommend system and manual edits to ensure accuracy of payroll. Recommend strategies for ensuring the initial payroll / human resources data is accurate. Draft centralized and decentralized organizational roles and responsibilities, staffing patterns for the centralized unit and job descriptions. Develop manuals, training materials, and training schedules. Support the system development and implementation roll-out.
15	Philippines	OTA4047	ASIA		Resident	Government Debt Issuance and Management	2014	2016	Provide technical assistance to help increase the domestic debt market liquidity and resilience through structural improvements and the introduction of new instruments and techniques.
16	Philippines	OTA5041	ASIA		Intermittent	Revenue Administration and Revenue Policy	2013	2014	Work with the Department of Internal Revenue to establish Document Processing Divisions and streamline electronic processing of tax returns and to re-design forms to be suitable for electronic processing – and provide a protocol for in-house design. In mid-2014, the project will continue assistance in the data processing departments and initiate assistance in HR reforms and management.
17	Vietnam	OTA1007	ASIA		Intermittent	Banking & Financial Services	2010	2013	The advisor is providing technical assistance to the SBV to improve the capacity of the Monetary Policy Department in the regulation of investments by commercial banks; choosing an operating target for monetary policy and the methods for setting specific targets, depending economic conditions; using repurchase agreements in managing base money. The advisor is assisting the SBV in improving the capacity of the Credit Department in repo market development and cooperation in other areas during the implementation of the Money Market Development Project. The advisor is also assisting the Vietnamese Ministry of Finance in developing a macroeconomic analysis and forecasting model, allowing the MOF to generate forecasts of economic growth and inflation. Assist the Ministry of Economic and Finance in the development of their Insurance Regulation framework.

	Country / Project	Project Number	Region	Regional Project	Advisor / Project Type	Assistance Area	Start Date	Projected End Date	Project Objectives
18	Vietnam	OTA2007	ASIA		Resident	Budget and Financial Accountability	2013	2016	The OTA advisor will assist the Ministry of Finance in designing, implementing and institutionalizing IPSAS with Vietnam. As both the International Monetary Fund and the World Bank are also working on IPSAS issues, the advisor will coordinate closely with both organizations to ensure there is no duplication of effort. Included, but not limited are the following actions, Legislative changes and development of new accounting standards and procedures; the budget and accounting code structures must be consistent and allow for capturing data in a format consistent with IPSAS; develop the organizational capacity to implement IPSAS; there must be institutional capacity to fully understand and implement the IPSAS standards; Data will need to be compiled in a format required for IPSAS financial statements; Government business Enterprises (GBE) must be identified; training will be needed to implement new procedures; support will be needed during the rollout.
19	Vietnam	OTA5006	ASIA		Intermittent / Project Manager	Revenue Administration and Revenue Policy	2009	2014	Training and assistance provided to Vietnam's General Department of Taxation (GDT) overhaul the existing human resources structure to better support the new functional tax organization and institutionalize anti-corruption controls. The GDT has drafted position descriptions for a three-tier technical career track for 20,000 employees. The recently-formed Tax College has taken a model leadership training class and has delivered it to field managers. OTA helped draft and then conduct trainings at the newly created Internal Investigations Department (IID) in the use of a comprehensive operational manual, the contents of which include the new Code of Employee Conduct. OTA helped finalize a procedure manual and is now conducting training for the Debt Collection Department, to systemize the process of debt collection among the 69 provinces. Reform of the HR process, supporting: workforce allocation, employee motivation, skill advancement.

US TREASURY OFFICE OF TECHNICAL ASSISTANCE - MIDDLE EAST AND NORTH AFRICA

as of 6/30/14

	Country / Project	Project Number	Region	Regional Project	Advisor / Project Type	Assistance Area	Start Date	Projected End Date	Project Objectives
1	Iraq	OTA1019	MENA		Intermittent	Banking & Financial Services	2009	TBD	The resident advisor is helping the Central Bank of Iraq (CBI) develop and implement a data project, which will facilitate electronic submission of bank reporting data and better analytical instruments for examiners and analysts. He is also promoting regional harmonization of reporting frameworks.
2	Iraq	OTA5015	MENA		Intermittent	Revenue Administration and Revenue Policy	2010	2015	Support MoF and GCT through the development of processes to support self-assessment of tax; assist with implementation of a standardized national tax processing system; broaden the tax base; taxpayer education and compliance; and enhance audit compliance capacity.
3	Palestinian Territories	OTA3036	MENA		Intermittent	Economic Crimes	2011	2014	Provide technical assistance focused on (i) anti-money laundering and counter-terrorist financing (AML/CFT) regime development, with an emphasis on the financial intelligence unit, the Financial Follow-up Unit (FFU), and; (ii) development of a financial crimes task force that promotes information sharing, cooperation and coordination among relevant PA authorities.

US TREASURY OFFICE OF TECHNICAL ASSISTANCE - EUROPE AND EURASIA

as of 6/30/14

	Country / Project	Project Number	Region	Regional Project	Advisor / Project Type	Assistance Area	Start Date	Projected End Date	Project Objectives
1	Central Independent States (CIS)	OTA4045	EURO/ASIA	Eurasia Regional	Resident	Government Debt Issuance and Management	2013	2015	In support of EBRD's aims to identify and support sequenced reforms and policies within CIS countries. Assistance will be aimed towards the development of core domestic financial markets such as FX, Money Market, Derivative, Bond and Equity markets; the development of financial market infrastructure, such as Clearing and Settlement and Exchanges and Custodians; the Development of the non-bank institutional investor base, such as Pension funds; and related macro-economic, legal and regulatory reform.
2	Georgia	OTA5009	AEECA		Intermittent / Project Manager	Revenue Administration and Revenue Policy	2012	2015	Improve auditor performance, audit management, and audit issue resolution at the Georgia Revenue Service as well as strengthen the interaction between the taxpayer services and audit monitoring functions. A resident audit advisor was posted to Tbilisi in March 2012 - March 2014, with intermittent advisors working on customs, international audit issues, accounting standards, and other areas to supplement her expertise and her expertise will be supplemented by intermittent advisors. Two, tax policy subject matter experts who helped to implement the USAID-funded Economic Prosperity Initiative project have been brought under consulting agreements to provide continuity during the first year of the Revenue project. One continues working alongside the OTA-Revenue advisors, providing technical expertise in audit compliance and in implementing a newly developed audit manual.
3	Kosovo	OTA1009	AEECA		Intermittent	Banking & Financial Services	2012	2014	The intermittent advisor provides training for Bank Examiners, helps Central Bank with Appraisal and property Regulations, plans sessions with the Bankers Association for future Appraisal training classes for the Banks and advises the Liquidator on the disposition of the former Credit Bank of Pristina assets.
4	Kosovo	OTA1009	AEECA		Intermittent	Banking & Financial Services	2010	2015	The advisor is providing senior-level advice and mentoring to Governor of Central Bank in the areas of central bank operations and backing sector oversight.
5	Kosovo	OTA1009	AEECA		Intermittent	Banking & Financial Services	2013	2015	The intermittent advisor is providing the Central Bank of Kosovo technical assistance in the area of banking supervision to address shortcomings identified in Kosovo's recent Financial Sector Assessment Program (FSAP) Review and to achieve compliance with the Basel Core Principles of Effective Banking Supervision.
6	Kosovo	OTA1009	AEECA		Resident	Banking & Financial Services	2012	2015	The resident advisor is providing advice to the Central Bank of Kosovo in the areas of insurance sector supervision.
7	Kosovo	OTA3014	AEECA		Intermittent	Economic Crimes	2010	2014	Improve capacity of law enforcement agencies to investigate and prosecute money laundering, terrorist financing and other financial crimes. Improve capacity of Financial Intelligence Unit (FIU) to identify and analyze cases of suspected money laundering. Develop supervisory capacity of the Central Bank of Kosovo (CBK). Develop capacity of Gaming Department to monitor and deter potential money laundering through casinos. *** Resident program ended on June 25, 2014 and will not continue for the rest of the year.
8	Kosovo	OTA4010	AEECA		Resident	Government Debt Issuance and Management	2007	2015	Identify and verify debt obligations assumed by Kosovo; develop a debt management unit within the Treasury; recommend structure and composition of post-status legal framework for external, domestic, and municipal debt, and guarantees and contingent liabilities; move from cash rationing to cash management; develop strategy and policies for investment and management of government funds.
9	Kosovo	OTA4011	AEECA		Resident	Government Debt Issuance and Management	2012	2014	Develop a mortgage finance regulatory regime, create standardized mortgage documents, provide for public awareness of housing finance issues, improve access to long-term financing, support the development of housing finance infrastructure, monitor projects on land use and transfer, and support the development of a comprehensive national housing policy.

	Country / Project	Project Number	Region	Regional Project	Advisor / Project Type	Assistance Area	Start Date	Projected End Date	Project Objectives
10	Moldova	OTA1010	AEECA		Intermittent	Banking & Financial Services	2011	2014	The advisor(s) are providing technical assistance to the National Bank of Moldova (NBM) in the area of banking supervision to guide central bank regulators in those techniques and practices used widely in the international banking community to diagnose potential problem banks, and to take early corrective action (e.g. revise or cease overly-speculative lending practices; increase capital reserves). The advisor(s) are helping the central bank to establish target interest rates and adopt appropriate monetary instruments to regulate inflationary pressures. The advisor(s) are assisting the NBM in contingency planning for a potential financial/banking crisis, ranging from a systemic crisis to a single failed bank. The advisor(s) are also providing extensive training on international accounting standards to central bank staff in preparation for Moldova adopting International Financial Reporting Standards (IFRS).
11	Ukraine	OTA1012	AEECA		Intermittent	Banking & Financial Services	2014	TBD	The Banking & Financial Services Team is working to place a Resident Advisor at the Deposit Guaranty Fund, with focus on improving the Fund's legal framework, operational policies and procedures and problem bank intervention and resolution strategies. Intermittent advisors will provide assistance with the development of on-site and off-site monitoring methodologies for problem banks and pricing and valuation methodologies for non-performing loans in problem or failed banks. At the National Bank of Ukraine, intermittent advisors will focus on assistance with bringing about long-term reforms of the banking sector in a variety of areas. Also, intermittent advisors will assist the NBU with off-site monitoring capacity building.

US TREASURY OFFICE OF TECHNICAL ASSISTANCE - LATIN AMERICA AND THE CARIBBEAN

as of 6/30/14

	Country / Project	Project Number	Region	Regional Project	Advisor / Project Type	Assistance Area	Start Date	Projected End Date	Project Objectives
1	Colombia	OTA5029	LAC		Intermittent / Project Manager	Revenue Administration and Revenue Policy	2005	2014	Assistance to the MInistry of Hacienda will focus on creating an Inspector General directorate; creating a Sub-Inspectorate for Internal Audit and Investigations; and providing training, specifically to auditors in internal audit techniques and report writing and to investigators in conducting criminal investigations and report writing.
2	Costa Rica	OTA3045	LAC	CARSI	Resident	Economic Crimes	2010	2015	Assist the government of Costa Rica (GoCR) to: (a) increase its capacity to investigate and prosecute money laundering, terrorist financing, corruption and other economic crimes; (b) effectively identify, seize, manage and dispose of the illicit assets of organized crime; and (c) strengthen regulation and risk-based supervision of non-bank financial institutions. Lead implementation of a Regional Law Enforcement Working Group aimed at increasing information sharing and coordination to enhance the prosecution of money laundering and asset forfeiture in Central America.
3	Costa Rica IFT	OTA4042	LAC	LAC Regional	Resident/Reg	Government Debt Issuance and Management - Infrastructure Finance	2011	2014	Implement an organizational development and human resources plan; improve technical capacity of staff to structure and arrange infrastructure financing; define and implement an improved process for awarding supervising and managing concession contracts, improve coordination between CNC and the MOF's Public Credit Office to ensure proper evaluation and reporting of liabilities in concession contracts; build a capacity to identify and quantify the fiscal impact of projects, risk transfers, value-for-money, and effects of any sovereign guarantees implicit in P3s.
4	Dominica	OTA3077	LAC	ECBSI	Intermittent	Economic Crimes	2013	2014	Provide analytical training based on best international practices to FIU analysts and other AML/CFT officials to fully exploit Suspicious Transaction Reports (STRs)for investigation and prosecution, and to identify or improve policy and operational mechanisms for the FIUs to function fully in their domestic and international environments.
5	Dominican Republic	OTA2027	LAC		Resident	Budget and Financial Accountability	2011	2013	OTA assistance focusing on improving Government of Dominican Republic (GODR) budget formulation processes, with emphasis given to strengthening the transparency and effectiveness of annual and multiyear budget formulation, monitoring and reporting functions (including program budgeting processes). The advisor works to strengthen the capacity of the Ministry of Hacienda Budget Department personnel, and improve linkages between the Ministry of Hacienda, the Ministry of Economy and Planning, and line ministries. The advisor compiles and documents data on practices used by the Budget General Directorate to formulate and track progress on the General Budget of the State, and provide recommendations for improvement as well as assist in the implementation of those recommendations. The advisor will design a proposal to improve the procedures for allocating resources. Conduct meetings to identify and evaluate the opinions of staff members involved in both the budgeting and public investment systems, in regards to the procedures and methodologies used in the elaboration of the General Budget of the State. Propose modifications to the budget information technology (IT) module. Analyze and provide recommendations on changes to existing budget legislation, and support the development of new regulations to strengthen and improve current processes. Lead and support the development and implementation of training programs. Provide technical assistance as appropriate to Hacienda staff members in the formulation, consolidation, and approval of the General Budget of the State. Conduct workshops and meetings to promote and explain the benefits, conditions, and requirements of introducing best practices in the budgeting process.

	Country / Project	Project Number	Region	Regional Project	Advisor / Project Type	Assistance Area	Start Date	Projected End Date	Project Objectives
6	Dominican Republi	OTA2038	LAC		Resident	Budget and Financial Accountability	2014	TBD	The budget advisor will work within the National Treasury of the Ministry of Hacienda to support the implementation of the Treasury Single Account concept to improve treasury and cash management operations. The advisor will support the National Treasury in the following broad areas: Improve Cash and Liquidity Management; develop an Investment Division of the National Treasury; develop and implement optimal banking structures and services to the support the treasury single account concept. The advisor will assist with the implementation of the TSA concept as well as provide advice and assistance on the development of the National Treasury's new roles and responsibilities as the cash manager of the government and a central financial function.
7	Dominican Republic	OTA2039	LAC		Intermittent	Budget and Financial Accountability	2013	2014	The advisor will assist the Ministry of Hacienda's General Directorate of Procurement to evaluate and make recommendations to ensure their systems are integrated into the government's integrated financial management information system. The advisor will review the existing systems and develop recommendations for integrating the new procurement portal's functionality with the existing budget planning and execution systems. The project will focus on developing strategies and recommendations for the integration of the Procurement Portal and other existing Procurement systems with other information systems, namely SIGEF.
8	Dominican Republic	OTA4030	LAC		Intermittent	Government Debt Issuance and Management	2008	2014	Strengthen Public Credit Office as required by public debt law; improve cash forecasting; introduce public auction platform for government securities; formulate a national debt management strategy; recommend changes in legal structure for public debt; reduce foreign exchange vulnerability; improve efficiency of primary market auction; develop a secondary market for government debt; deepen and widen investor base for government securities.
9	El Salvador	OTA1033	LAC		Intermittent	Banking & Financial Services	2011	2015	The Intermittent Advisors are providing technical assistance to promote increased levels of financial inclusion in the country, and develop the legal and regulatory framework of financial nature tied to the topic. They are also providing TA in designing and supporting the development of a public policy that promotes financial inclusion, designing and executing a strategy that will allow for the implementation of the public policy of financial inclusion. They are helping the counterparts to design, develop and implement a methodology to monitor national financial inclusion levels (to include tracking indicators and measurement tools) and advising on the creation and/or modification of the legal and regulatory framework applicable to the financial institutions that are directly involved in financial inclusion. A replacement is currently being sought for the resident advisor position, vacated when the previous advisor departed post in November 2013.
10	El Salvador	OTA1033	LAC		Intermittent	Banking & Financial Services	2010	2015	Intermittent advisor is providing activities to help the Superintendency and the BCR address in a comprehensive way continued risks in the banking sector, particularly non-credit risks such as market risks and various types of liquidity risks. This involves improving the on and off-site examination functions and integrating the process to provide seamless oversight and improved monitoring of the risks in the banking system, including an Early Warning System (EWS). CAMELS indicators should be revised to more accurately reflect safe and sound standards.
11	El Salvador	OTA2035	LAC		Resident	Budget and Financial Accountability	2013	2016	The advisor will provide assistance and advice to the General Directorate of the Treasury of the Ministry of Hacienda on implementing organizational and operational reforms to the Treasury. These reforms will focus on implementation of the Treasury Single Account concept and implementing and institutionalizing important Treasury reforms, which includes changes to regulations, procedures manuals, organizational charts, job descriptions, banking arrangements and information systems. The advisor will provide project management assistance to insure that the various components of the TSA and organizational and functional changes stay on track and are accomplished within the expected timeframes. The advisor will assist with project objectives which include: modernize liquidity management to optimize the government's cash flow and financial programming; develop updates and amendments to budget and financial management laws, regulations, technical manuals that support needed processes changes; develop and implement a new organizational structure to reflect the new roles and responsibilities of the DGT; and providing training and support to staff.

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12	El Salvador	OTA3055	LAC	CARSI	Intermittent	Economic Crimes	2013	2015	Assist the Government of El Salvador (GoES) stakeholders in the development of their anti-money laundering and combating the financing of terrorism (AML/CFT) regime, to include legal framework development, operationalization of the country's financial intelligence unit and capacity building of the other preventative and enforcement AML/CFT stakeholders.
13	El Salvador IFT	OTA4034	LAC		Intermittent	Government Debt Issuance and Management - Infrastructure Finance	2012	TBD	Build the capacity of relevant governmental institutions to identify, promote, develop, tender and execute infrastructure projects; with the El Salvador International Airport project as the initial IFT activity. Additional assistance provided to the Ministry of Finance for PPP-related risk analysis and improved accounting and reporting of subsidies and contingent liabilities.
14	Grenada	OTA3077	LAC	ECBSI	Intermittent	Economic Crimes	2013	2014	Provide analytical training based on best international practices to FIU analysts and other AML/CFT officials to fully exploit Suspicious Transaction Reports (STRs)for investigation and prosecution, and to identify or improve policy and operational mechanisms for the FIUs to function fully in their domestic and international environments.
15	Guatemala	OTA2028	LAC		Resident	Budget and Financial Accountability	2009	2014	The project focuses in four main areas: compliance with international accounting standards; strengthening of internal control over procurements and payments; enhanced fiscal analysis capacity; and integration of the financial management system and staffing, which is a stand-alone project, into the information technology (IT) and business functions of MPF.
16	Guatemala	OTA3048;OTA3049;OTA3061	LAC	CARSI	Resident	Economic Crimes	2007	2015	Work with the government of Guatemala (GoG) to facilitate interagency coordination to detect, investigate, and prosecute money laundering, terrorist financing, fraud, corruption and other financial crimes; and develop effective procedures for the management of seized and forfeited assets. This effort includes assisting with the development of financial intelligence, analytic and investigative capabilities of the financial intelligence unit (Intendencia de Verificacion Especial – IVE), and coordination between the IVE, the Public Ministry and the Tax Administration (SAT). Lead implementation of region-wide enhancements to the management of seized and forfeited assets, and improved monitoring of cross border movements.
17	Guatemala	OTA5032	LAC		Intermittent / Project Manager	Revenue Administration and Revenue Policy	2013	2014	Assistance to provide MCC analysis to (1) identify the revenue policy and administrative features of the Guatemalan tax system that deviate from international practice and that contribute the most to shortfalls in revenue mobilization; (2) quantify their contribution to that shortfall; and (3) suggest reforms that would most efficiently and effectively (from an economic and political cost) contribute to increased revenue mobilization.
18	Guyana	OTA3046	LAC	CBSI	Intermittent	Economic Crimes	2012	2015	Improve capacity of law enforcement agencies to investigate and prosecute money laundering, terrorist financing and other financial crimes. Improve capacity of Financial Intelligence Unit (FIU) to identify and analyze cases of suspected money laundering. Develop supervisory capacity of the Bank of Guyana (BoG).
19	Haiti	OTA1032	LAC		Intermittent	Banking & Financial Services	2005	2016	The advisors are helping the five newly-hired insurance examiners in the Insurance Supervision Unit to develop policies and procedures to use and follow in their examination of insurance companies. The advisor will also provide capacity building to the newly-hired examiners in the form of on-the-job training in actual examinations of insurance companies and the off-site analysis of insurance company financial statements.

	Country / Project	Project Number	Region	Regional Project	Advisor / Project Type	Assistance Area	Start Date	Projected End Date	Project Objectives
20	Haiti	OTA2031	LAC		Resident	Budget and Financial Accountability	2005	2014	The Advisor will: Assist in the strengthening of the links and the coordination between the operating budget, investment budget and the planning function. Work closely with both the Ministry of Economy and Finance and the Ministry of Planning and External Cooperation (MPEC), and develop a strategy for the implementation of program budgeting. Assist in the design and implementation of systems to analyze, prioritize, track and monitor investment projects. Help clearly define roles and responsibilities with regard to the budget processes between the Ministry of Economy and Finance, MPEC and budget institutions. Develop or revise manuals, as needed, to help budget institutions understand the procedures and responsibilities for submitting project requests and information. Assist in the preparation of investment budget training materials and organization of training sessions for budget institutions. Prepare recommendations on enhancing the investment budget to make the document more informative and readable.
21	Haiti	OTA2041	LAC		Resident	Budget and Financial Accountability	2013	TBD	OTA assistance will focus on implementation of a Treasury Single Account. The advisor will: assist with the development of a cash forecasting framework which will incorporate financial planning (commitment controls), procurement and cash planning that will support the orderly execution of the budget; provide support to the Treasury to train accountants and bookkeepers in Sectorial Ministries on how to use the treasury single account; assist with the establishment of a cash management committee which will oversee the implementation of the annual treasury plan; develop and implement strategies and long-range plans to improve cash management practices which will support effective budget execution; and liaise with Integrated Financial Management Information System teams to ensure functionality which supports cash forecasting and treasury functions and establish efficient payment and collection systems.
22	Haiti	OTA3052	LAC		Intermittent	Economic Crimes	2004	2014	Work with the Government of Haiti (GoH) to (i) improve the efficiency and effectiveness of the financial intelligence unit (FIU) (Unité Centrale de Renseignements Financiers, UCREF) so that it can operate in full compliance with international standards and best practices, and serve as a core agency of Haiti's AML/CFT regime; (ii) institutionalize the Haitian Financial Crimes Task Force (FCTF); and (iii) develop the capability of the Central Bank (Banqué de la Republique, BRH) to implement AML/CFT controls to protect the financial sector from being used to facilitate and conceal criminal activity.
23	Haiti	OTA4033	LAC		Intermittent	Government Debt Issuance and Management	2012	2016	Develop a debt management unit within the Ministry of Economy and Finance and train staff in debt management and issuance functions. Work on the development of a primary and secondary market for government securities.
24	Haiti	OTA5036	LAC		Intermittent / Project Manager	Revenue Administration and Revenue Policy	2008	2016	Assistance to the Direction Generale des Impots (DGI) focuses on modernization of the DGI Information and Communication Technology Strategy; effectively achieving compliance of large and other taxpayers; providing basic and intermediate levels of management training courses; conducting effective internal audits and implement appropriate internal and management controls within the Ministry of Economy;.
25	Honduras	OTA2030	LAC		Resident	Budget and Financial Accountability	2008	2013	Assist the Ministry of Finance in improving operational efficiency and enhancing accountability. The advisors will work with the Ministry to: identify required functions of the Ministry by reviewing current laws and regulations; provide recommendations to strengthen the Ministry's responsibilities; Review operational responsibilities of all organizational components; design an organization which supports the Ministry's functions and objectives; develop staffing patterns which support the new organization; develop job descriptions which detail skill requirements; identify areas where procedures might be strengthened or streamlined and changes in the new integrated financial administration system (SIAFI) which will enhance efficiency, effectiveness, and accountability; conduct training on International Public Sector Accounting Standards (IPSAS).

	Country / Project	Project Number	Region	Regional Project	Advisor / Project Type	Assistance Area	Start Date	Projected End Date	Project Objectives
26	Honduras	OTA2044	LAC		Resident	Budget and Financial Accountability	2014	2017	This project will provide advice to the Government of Honduras on development and implementation of initiatives to improve the Government of Honduras' budget formulation and execution by: 1. Improving Budget Analysis: Organize capacity building and change management efforts for SEFIN and line ministry staff on: • Budget forecasting, and • Medium Term Expenditure Framework (MTEF) to forecast of revenue and expenditures of three to five years that will improve fiscal discipline by transparently communicating to the decision maker's the affordability, or lack thereof, to sustain their policy initiatives, and • Orienting the budget to results. 2. Strengthening the Treasury: Develop strategies to re-consolidate separate accounts and prevent further deterioration of the Treasury Single Account (TSA), which allows the Treasurer to manage all the public funds used by the government. 3. Improving Budget Commitment Control: Assist with establishing adequate controls to ensure the availability of uncommitted funds prior to signing a contract.
27	Honduras	OTA2045	LAC		Intermittent	Budget and Financial Accountability	2014	2017	This project will provide technical assistance to the Honduran Congress on: effective ways of exercising their budget oversight function, developing safeguards to ensure the planned deficit targets are not breached and providing key members of Congress and support staff training in budget analysis concepts.
28	Honduras	OTA4032	LAC		Resident	Government Debt Issuance and Management	2008	2016	Assist in developing policies to recover from impacts of political turmoil and global financial crisis. Create greater transparency and accountability in formulation of indebtedness policy. Promote regular, market-based auctions of standardized instruments. Restructure existing debt into standardized issues. Resolve quasi-fiscal debt managed by BCH. Coordinate debt issuance and management between MoF and BCH. Reorganize debt management office. Develop sovereign debt registry. Improve legal framework for sovereign debt. Improve cash budgeting and forecasting of future debt requirements.
29	Honduras	OTA3050	LAC	CARSI	Resident	Economic Crimes	2009	2012	Work with the government of Honduras (GoH) to develop an anti-money laundering and countering the financing of terrorism (AML/CFT) regime that is compliant with international standards, including by: (a) enhancing the effectiveness of money laundering, organized crime and corruption investigations and prosecutions, including via the establishment of an interagency Financial Crimes Task Force (FCTF); and (b) improving capacity to identify, seize, manage and dispose of the assets of organized crime. Lead implementation of regional efforts to mitigate money laundering and terrorist financing risks and vulnerabilities associated with the insurance, securities, and pension sectors.
30	Infrastructure Finance Team	OTA4017	LAC		Intermittent	Government Debt Issuance and Management	2010	TBD	Develop frameworks to evaluate infrastructure finance proposals in context of government macroeconomic and fiscal situation and infrastructure needs. Oversee enactment of legal and regulatory framework, including a dispute resolution process, to support PPP initiatives. Develop government capacity to analyze and evaluate infrastructure finance proposals and properly assess and account for contingent liabilities. Ensure transparent fiscal reporting and project monitoring.
31	Jamaica	OTA3063	LAC	CBSI	Intermittent	Economic Crimes	2012	2015	Work with the government of Jamaica to assist in the proper establishment, staffing and structuring of MOCA to include administration and operational planning; Improve the capacity of investigators assigned to the FID and MOCA to investigate Proceeds of Crime Act (POCA) cases, organized crime and corruption cases and to assist in the subsequent prosecution of those cases; Improve the capacity of analysts assigned to the FID and MOCA to identify and analyze suspected cases of money laundering; Enhance capacity of the FID to properly and effectively manage and dispose assets seized and forfeited under the Proceeds of Crime Act; and provide guidance to FID management and Narcotics Affairs Section (NAS), US Embassy, Kingston, regarding solutions for the enhancement of the FID's IT capacity.

	Country / Project	Project Number	Region	Regional Project	Advisor / Project Type	Assistance Area	Start Date	Projected End Date	Project Objectives
32	Latin America and Caribbean Financial Inclusion Initiative (LACFII)	OTA1030	LAC	Regional Project	Resident	Banking & Financial Services	2009	TBD	LACFII aims at supporting the adoption of regulations that will buttress broader financial inclusion, with particular emphasis on improved delivery of financial services to small and micro entrepreneurs. In the medium term, the objective will be to have financial institutions operate in a regulatory and incentive environment that is fully conducive to the delivery of financial services to that underserved economic group. The resident advisor is based in Uruguay.
33	Paraguay	OTA3054	LAC		Intermittent	Banking & Financial Services	2013	TBD	The intermittent advisor is assisting the Central Bank of Paraguay to strengthen the capacity of its deposit insurance agency in line with internationally recognized *Core Principles of Deposit Insurance* , allowing the deposit insurance system to better guarantee financial stability.
34	Peru	OTA3068	LAC		Intermittent	Banking & Financial Services	2012	2013	Technical assistance is being provided to the Superintendency of Banking, Insurance and Private Pension Fund Administrators of Peru (SBS) on issues tied to financial inclusion.
35	Peru	OTA3068	LAC		Intermittent	Economic Crimes	2014	2015	Assist Government of Peru (GoP) stakeholders in the development of their anti-money laundering and combating the financing of terrorism (AML/CFT) regime, to include supporting the effectiveness of the financial intelligence unit; risk-based AML/CFT supervision of the financial system; money laundering case development; and asset forfeiture/management.
36	Peru IFT	OTA4039	LAC		Resident	Government Debt Issuance and Management - Infrastructure Finance	2013	2015	Strengthen the skills of ProInversion and its stakeholders in order to improve their capacity to design, contract and implement viable infrastructure projects that promote Peru's economic and social development; support the staff development of ProInversion and project finance management tools; promote knowledge transfer for international best practices; support the development of technical experts with the economic and financial skills necessary to implement successful PPP's.
37	Saint Lucia	OTA3077	LAC	ECBSI	Intermittent	Economic Crimes	2013	2014	Provide analytical training based on best international practices to FIU analysts and other AML/CFT officials to fully exploit Suspicious Transaction Reports (STRs)for investigation and prosecution, and to identify or improve policy and operational mechanisms for the FIUs to function fully in their domestic and international environments.
38	Saint Vincent & The Grenadines	OTA3077	LAC	ECBSI	Intermittent	Economic Crimes	2013	2015	Provide analytical training based on best international practices to FIU analysts and other AML/CFT officials to fully exploit Suspicious Transaction Reports (STRs)for investigation and prosecution, and to identify or improve policy and operational mechanisms for the FIUs to function fully in their domestic and international environments.
39	Suriname	OTA3065	LAC	CBSI	Intermittent	Economic Crimes	2012	2015	Develop banking sector supervision, financial intelligence unit (FIU); and capacity to investigate and prosecute financial crimes. Assuming receptivity, ECT will also address technical assistance to the just-formed Gaming Board.
40	Trinidad & Tobago	OTA3056	LAC	CBSI	Intermittent	Economic Crimes	2011	2015	Assist law enforcement officials and regulatory agencies, as appropriate, in legal framework development, including laws and implementing regulations, directives and manuals; capacity development including tailored classroom training and follow-on mentoring to develop capacity in the effective implementation and enforcement of these laws, regulations, directives and manuals; standards development for AML/CFT authorities; and, the tracing, seizure and forfeiture of criminally derived assets.

US TREASURY OFFICE OF TECHNICAL ASSISTANCE - SUB SAHARAN AFRICA

as of 6/30/14

	Country / Project	Project Number	Region	Regional Project	Advisor / Project Type	Assistance Area	Start Date	Projected End Date	Project Objectives
1	Angola	OTA4020	SSA		Resident	Government Debt Issuance and Management	2010	2015	TA focuses on the legal framework for sovereign debt, debt management office structure, debt reconciliation, debt strategy, risk management, debt sustainability, cash flow forecasting and management, issuer/fiscal agent relationship, monetary operations and management, and market outreach.
2	Burundi	OTA1022	SSA	East African Community Regional	Intermittent	Banking & Financial Services	2013	2015	Technical assistance is being provided to the Banque de la Republique du Burundi (central bank) in the areas of financial stability and monetary policy. Another advisor is assisting the BRB in the modernization of the national payments system of Burundi. An advisor is also providing technical assistance to the BRB with the implementation of International Financial Reporting Standards (IFRS).
3	Burundi	OTA4048	SSA	East Africa Regional	Resident/Reg	Government Debt Issuance and Management	2007	2016	Develop basic market-related infrastructure and build capacity that lays a foundation for development of money and government securities markets. Assistance includes broad range of activities including reviewing the current debt stock, identifying the obstacles to primary market development and secondary market liquidity, building a capacity to undertake debt sustainability analysis, widening the investor base, and improving inter-agency communication. Supports for the development and implementation of East Africa Community mandated Financial Market Development Plan.
4	Djibouti	OTA2021	SSA		Intermittent	Budget and Financial Accountability	2013	TBD	The Djibouti Ministry of Economy, Finance and Planning (MEFP) wants to achieve better controls, accountability and transparency over budget revenues and expenditures as well as have better information for allocating scare budget resources. They would like to strengthen budget formulation and budget monitoring processes, links between budget formulation and the poverty reduction strategy and revenue forecasting. The Budget and Financial Accountability advisor will work with the MEFP to move forward on and institutionalize these reforms including: developing a strategy, methodology, and action plan; strengthening organizational capacity; amending legislation and regulations and developing new procedures; conducting training and helping to resolve problems as they are identified.
5	Ghana	OTA2022	SSA		Resident	Budget and Financial Accountability	2013	2015	Assist the Controller and Accountant General's Department (CAGD) on how best to implement the most critical modules of Ghana's new integrated financial management information system (GIFMIS) project, rolled out over its multiple phases and multiple year lifecycle; coordinate resources to finalize the cash management function within the CAGD using the GIFMIS system; provide direction and support to both the Ghana Audit Service and the CAGD's Internal Auditor, as these offices transition into an IT auditing role on GIFMIS.
6	Ghana	OTA3038	SSA		Intermittent	Economic Crimes	2010	2014	Technical assistance has focused on capacity development of the Financial Intelligence Center (FIC), law enforcement offices, and the Bank of Ghana (BoG) supervision unit. In 2014, ECT will continue to assist Ghana as it develops an anti-money laundering and counter terrorist financing (AML/CFT) regime that complies with international standards.
7	Ghana	OTA5017	SSA		Intermittent / Project Manager	Revenue Administration and Revenue Policy	2012	2015	Increase tax compliance by improving basic audit and debt management processes and staff skills and expertise in the Large Taxpayer Department (LTD) of the Ghana Revenue Authority; Strengthen the Policy and Programs Department (PPD) and strengthen field office effectiveness by formulating, and monitoring adherence to modern tax administration processes; Improve the performance of the Customs Division's processes and the skills and expertise of its staff.
8	Guinea	OTA4038	SSA		Intermittent	Government Debt Issuance and Management	2012	2014	GDIM technical assistance supports Guinea as it consolidates the integrity of its public financial management and develops a strategic and proactive approach to sovereign debt issuance and management.

	Country / Project	Project Number	Region	Regional Project	Advisor / Project Type	Assistance Area	Start Date	Projected End Date	Project Objectives
9	Kenya	OTA1022	SSA	East African Community Regional	Resident	Banking & Financial Services	2012	2015	A Resident Banking Advisor is engaged at the Kenya School of Monetary Studies for the purpose of developing technical assistance programs related to the financial sector development and integration within the East African Community (EAC). Technical assistance is being provided to- Ministries of Finance and Central Banks within the EAC regarding the strengthening, reform and/or design and implementation of: • Payment system integration, with special emphasis on electronic cross-border payments • Deposit protection schemes in the context of an integrated financial and banking market • Macroeconomic and monetary policies • Financial stability; coordination of responses to threats to financial stability • Design and implementation of economic research programs in support of banking and financial market development • Anti-money Laundering and Financial Crimes • Public finance, financial management and policy • Small and medium-sized enterprise (SME) lending; • Financial inclusion
10	Kenya	OTA1022	SSA	East African Community Regional	Intermittent	Banking & Financial Services	2013	TBD	The advisor(s) are assisting the Kenya Deposit Protection Fund Board (KDPFB) with a complete review of its regulatory framework and helping draft regulations to identify and suggest agmendments to its law to ensure that it has the full range of resolution mechanisms at its disposal to deal with problem banks. The advisor(s) are also assisting the KDPFB to build its capacity to supervise problem banks and take prompt, corrective action to mitigate the costs of future bank failures.
11	Lesotho	OTA5020	SSA		Intermittent / Project Manager	Revenue Administration and Revenue Policy	2010	2014	Assist Lesotho Revenue Authority in: Improving and formalizing audit and collection functions structure systems effectively to manage compliance risks, enhance audit systems and processes to deal with the more complex audit issues; providing executive mentoring. corruption.
12	Liberia	OTA5018	SSA		Intermittent / Project Manager	Revenue Administration and Revenue Policy	2010	2015	Implement a focused program to systematically investigate and respond to employee corruption and misconduct. Support establishment of the Liberia Revenue Authority through assistance in human resource policy.
13	Malawi	OTA5040	SSA		Intermittent / Project Manager	Revenue Administration and Revenue Policy	2013	2017	Assistance to the Malawi Revenue Authority will focus on enhancing basic audit capabilities in the Large Taxpayer Office (LTO); building capacity in the LTO to audit large taxpayers in specialized industries (i.e. telecommunications and financial services); customs risk management and enforcement; investigation of criminal tax and customs cases.
14	Nigeria	OTA1026	SSA		Intermittent	Banking & Financial Services	2011	2014	The advisor(s) are working to develop and implement programs to increase NDIC staff capacity in Risk Based Supervision. Training is being provided to NDIC staff in programs and methods to improve the capacity in claims resolution. Increase Asset Management capacity in various core areas (e.g. Loan Valuation, Purchase and Assumption, Asset Administration, Real Estate Management, and Problem Loan Workout). The advisor(s) are also assisting the NDIC in implementing International Financial Reporting Standards (IFRS).
15	Rwanda	OTA4048	SSA	East Africa Regional	Resident/Reg	Government Debt Issuance and Management	2010	2016	Project assists Rwanda's efforts to comply with regional convergence targets by working with the Banque Nationale Du Rwanda and the Ministry of Finance to implement a national debt management strategy. Review the treasury primary auction process and recommend improvements. Introduce a Delivery versus Payment settlement platform for dematerialized securities. Transition to market-based pricing for government debt instruments.

	Country / Project	Project Number	Region	Regional Project	Advisor / Project Type	Assistance Area	Start Date	Projected End Date	Project Objectives
16	Senegal	OTA4023	SSA		Intermittent	Government Debt Issuance and Management	2011	2015	Build capacity of new National Committee on Public Debt; help Senegal develop a comprehensive post Multilateral Debt Relief Initiative debt strategy; develop a reliable domestic debt issuance program; assist in modernizing debt management institutions; assist as MoF better integrates fiscal forecasting with debt operations; assist MoF as in liaison with regional and international institutions; conduct regular debt sustainability analyses; analyze frameworks for PPPs; develop institutional and staff capacity; support and spread US engagement in eight-country region; conduct assessments and periodic assignments within other WAEMU countries; and refine and improve the infrastructure of regional bill and bond market.
17	Tanzania	OTA1022	SSA	East African Community Regional	Intermittent	Banking & Financial Services	2013	2015	Intermittent advisors are working at the Bank of Tanzania (BOT) to provide technical assistance as the central bank is undergoing a business process review and implementation of a new core banking system. The advisor(s) are assisting the central bank in defining the requirements of its new core banking system, and eventually will assist the BOT with the implementation of the new core banking system after a vendor has been identified, particularly in the areas of data conversion and the interoperability of the new systems with interface applications, as well as an ongoing review of its new business processes and assistance in writing new policies and procedures to streamline the BOT's activities.
18	Tanzania	OTA4024	SSA		Resident	Government Debt Issuance and Management	2010	2016	Assist the central bank and MoF to broaden, deepen, and otherwise improve the domestic capital markets with particular emphasis on government securities. Revise rules and requirements for primary dealers to facilitate more efficient auctions and a liquid secondary market. Revise the issuance calendar for medium term securities utilizing tap issues. Review existing cash management activities to reduce unnecessary borrowing. Formulate a post-MDRI debt strategy. Support the Bank of Tanzania and the MoF in developing an IT platform capable of providing real-time cash balance information from a Treasury Single Account. Help country to obtain an initial sovereign debt rating; develop the process for issuing sovereign debt; and build the capacity to monitor future sovereign bond issues including debt service, application of proceeds, and investor relations.
19	Tanzania	OTA5025	SSA		Intermittent / Project Manager	Revenue Administration and Revenue Policy	2013	2016	Develop a tax compliance strategy for major business sectors; build capacity in anti-corruption investigations; enhance ability to conduct audits in financial services, tourism, and other industries; build expertise in audit of transfer pricing among multinational enterprises.
20	Uganda	OTA4027	SSA		Intermittent	Government Debt Issuance and Management	2009	2015	Main focus is on structural market reforms and removal of barriers to financial securities market development. Development and implementation of risk management frameworks to identify and control debt portfolio risk. Assist implementation of a second generation of reforms in the securities markets including the development of a new regulatory framework for government securities brokers and dealers, and the inclusion of non-bank financial institutions. Capacity building to assist authorities in maintaining financial market stability.
21	Uganda	OTA4027	SSA		Resident	Government Debt Issuance and Management	2013	2015	Build Ministry of Finance, Planning and Economic Development (MOFPED) institutional capacity to implement its policy to fully undertake fiscal financing through domestic borrowing.
22	Uganda	OTA5026; OTA5027	SSA		Intermittent / Project Manager	Revenue Administration and Revenue Policy	2010	2014	Build revenue authority's and Ministry of Finance's capacity to undertake tax policy analyses and revenue forecasting.
23	Zambia	OTA1043	SSA		Intermittent	Banking & Financial Services	2014	TBD	The advisor is providing technical assistance to the Bank of Zambia's Balance of Payment Monitoring Division (BOPM) to improve its ability to measure the monthly Balance of Payments, especially the flow of foreign exchange into the banking system. The advisor and the BOPM have drafted a TOR that the Bank's Deputy Governor and Legal Department are reviewing. The advisor is also assisting the BOPM in redesigning the structure of the data that it collects from banks each month. In the future, the advisor will assist the BOPM in collecting data from additional sources and in analyzing these data.

	Country / Project	Project Number	Region	Regional Project	Advisor / Project Type	Assistance Area	Start Date	Projected End Date	Project Objectives
24	Zambia	OTA2026	SSA		Resident	Budget and Financial Accountability	2008	2013	Establish a national treasury, including legal, organizational, staff, functions, and systems requirements. Assist in development of treasury functions in the Ministry of Finance and National Planning formerly dispersed in several organizations. Put in place a cash planning and funding management system that allows smooth budget execution. Support the Ministry of Finance and National Planning in working with the Bank of Zambia in developing a process for electronic transmittal of payments.
25	Zambia	OTA5028	SSA		Intermittent / Project Manager	Revenue Administration and Revenue Policy	2012	2016	Assistance to the Zambia Revenue Authority (ZRA) will follow up on the Strategic Management Cycle System adopted by ZRA in 2012 and focus assistance on capacity building in change management, implementation of TaxOnline, increasing public confidence in staff integrity by increasing the effectiveness of ZRA's Integrity Committee and the Internal Affairs functions, improving Customs operation, improving case selection/audit of financial services sector, and increasing capacity of the Corporate Investigative Division.

US TREASURY OFFICE OF TECHNICAL ASSISTANCE - GLOBAL

as of 6/30/14

	Country / Project	Project Number	Region	Regional Project	Advisor / Project Type	Assistance Area	Start Date	Projected End Date	Project Objectives
1	World Wide Cash Management Team	OTA2016	Global		Resident	Budget and Financial Accountability	2010	Ongoing	This project is to promote and support the development of modern budget and treasury operations worldwide; improve the capacity for effective cash forecasting by providing TA on methods of budget execution and forecasting, integration of cash and debt management, elements of an investment policy, creating the legal and regulatory framework, improving communications and data sharing, averting cash crises, and other activities that support institutional capacity building; customize sessions to specific technical assistance needs, as defined by OTA Resident Advisors and their counterparts; link project outcomes to OTA program goals. These include, among others, the development of a domestic securities market, upgrading banking relationships, and improving budget planning , forecasting and execution; support resident advisors and showcase OTA technical assistance to prospective countries, paving the way for other technical assistance assignments; and promote interdisciplinary cooperation within the OTA.