

US TREASURY OFFICE OF TECHNICAL ASSISTANCE - Current Comprehensive Project Report
As of 9/30/17

Country / Project	Project Number	FA.gov project number	Region	Regional Project	Advisor / Project Type	Assistance Area	Funding	Start Date	Projected End Date	Project Objectives
1 Afghanistan	OTA1001	OTA1000000001	ASIA		Intermittent	Banking & Financial Services	USAID	2015	TBD	The advisors are providing technical assistance to Da Afghanistan Bank to strengthen its Information Technology (IT) capacity to receive automated reporting from financial institutions and to monitor risk. Other assistance will focus on assisting the DAB to restructure its state-owned banks. Given the security situation in Afghanistan, it is envisioned that this assistance will be provided both from the U.S. Embassy Kabul compound and remotely.
2 Afghanistan	OTA2001	OTA2000000001	ASIA		Intermittent	Budget and Financial Accountability	USAID	2015	TBD	The OTA Budget and Financial Accountability Team provides support to strengthen Afghanistan's system of public financial management by enhancing Afghan government capacity for multiyear fiscal planning and supporting the government's fiscal performance improvement plans. As part of this program OTA will provide intermittent assistance to the Afghan Ministry of Finance (MOF) in key areas to help enhance multi-year planning, budget preparation and costing processes.
3 Afghanistan	OTA3002	OTA3000000002	ASIA		Intermittent	Economic Crimes	INL	2016	2017	Provide technical assistance to improve the AML/CFT regime in Afghanistan by enhancing the operational effectiveness of the Financial Transactions and Reports Analysis Center of Afghanistan (FinTRACA) and conducting an evaluation of the capacity of the Da Afghanistan Bank (DAB) Financial Supervision Department (FSD) to regulate and supervise money service providers (MSPs) for AML/CFT compliance.
4 Afghanistan	OTA5001	OTA5000000001	ASIA		Intermittent	Revenue Administration and Revenue Policy	USAID	2016	TBD	Project, if it goes forward, will support standing up of the Afghanistan Revenue Department's Customs and Tax Academy, to include curriculum design, course delivery -- to include an initial course related to taxpayer audit -- and supply course materials. Travel has been suspended because of security concerns.
5 Algeria	OTA4059	OTA4000000059	MENA		Resident	Government Debt & Infrastructure Finance	STATE	2017	2019	OTA Resident Advisor will provide technical assistance to MOF officials who are responsible for public debt issuance and management, and to coordinate efforts, in this respect, with Bank of Algeria (BOA) officials. OTA intends to provide assistance to achieve the following objectives: refine the legal and regulatory framework to ensure efficient management of the government's debt portfolio, and to provide a sound legal basis to be able to develop capital markets; optimize Debt Management Office (DMO) structure, staffing levels and procedures to ensure full institutional and staff capacity for all debt issuance and management functions; create a medium-term debt strategy, supported by annual borrowing plans; enhance DMO portfolio risk analysis and management capability, including identification and management of contingent liabilities; improve cash balance forecasting capability to optimize cash management and support debt planning; regular publishing of auction calendars and announcements to aid intermediaries and investors in their market preparations; modify the primary dealer system (SVT) system to improve new issue distribution, increase secondary market activity, and provide more transparent pricing of government securities transactions; expand the issuance of benchmark securities across the full maturity spectrum to improve market liquidity and provide a more transparent pricing curve; restructure depository, delivery, clearing, and settlement systems to reduce operational risk and unify the government securities market; develop market outreach to provide the DMO with market intelligence, and provide guidance and information to market participants; improve coordination and communication between the MOF and BOA, including adoption of a formal fiscal agency agreement that defines the roles and responsibilities of each as it relates to government debt; and, broaden the investor base to provide new sources of funding to the government.
6 Argentina	OTA3088	OTA3000000088	LAC		Resident	Economic Crimes	TIATA	2016	2020	Assist the Government of Argentina (GoA) stakeholders in the development of their anti-money laundering and countering the financing of terrorism (AML/CFT) regime, to include supporting the effectiveness of the financial intelligence unit; enhancing risk-based AML/CFT supervision of the financial system; and improving money laundering case development.
7 Belize	OTA3087	OTA3000000087	LAC		Intermittent	Economic Crimes	TIATA / INL	2016	2019	Provide technical assistance to improve the AML/CFT regime in Belize by enhancing the operational effectiveness of the Financial Intelligence Unit (FIU).
8 Burma	OTA2040	OTA2000000040	ASIA		Intermittent	Budget and Financial Accountability	ECGI/TIATA	2016	TBD	The purpose of this project is to strengthen the Ministry of Finance's role in monitoring State-owned Economic Enterprises and the other aimed at strengthening the recurrent and capital budget process. A SEE performance monitoring procedures manual will be produced in 2017, as well as training of Budget Department and SEE staff. The SEE project is funded by the State Department's EGCI program.
9 Burma	OTA2064	OTA2000000064	ASIA		Intermittent	Budget and Financial Accountability	TIATA/FTIF	2016	2019	The purpose of this project is to assist the Ministry of Finance with 1) Strengthening the Current and Capital Budget process through developing and implementing new budget procedures; 2) Establishing linkage between current and capital budget; and 3) Providing training to the staff of the Budget Department in applying the new procedures and to analyze budget requests and capital projects, conduct risk assessments, and submitting recommendations.

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10	Burma	OTA3074	OTA3000000074	ASIA		Intermittent	Economic Crimes	TIATA	2013	2018	Enhance the operational effectiveness of the MFUI to include 1) issuance of guidance to improve the timeliness and quality of suspicious activity reporting; 2) strategic analysis of suspicious transaction reports; 3) development of standard operating procedures (SOPs) for data reception, processing, dissemination, feedback and information exchange; and 4) development of a MFUI operations manual; 5) statistical reporting as required by the FATF Recommendations; and 6) development of the electronic reporting system (ERS) and development of an analytic system. The project also has focused on promoting the Central Bank of Myanmar (CBM) and The Ministry of Finance, Financial Regulatory Department (FRD) supervisory capacity of financial institutions and designated non-financial businesses and professions (DNFBPs) respectively, consistent with risk-based principles. Activities related to supervisory capacity are currently on hold, with the exception of MFUI initial efforts to supervise DNFBPs, which is to begin in August 2017.
11	Burma	OTA5042	OTA5000000042	ASIA		Resident/ Intermittent	Revenue Administration and Revenue Policy	USAID / TIATA	2013	2018	Resident advisor helped establish a Large Taxpayer Office (LTO) function and is advising on implementation of a self-assessment regime, which will have the greatest impact on revenue and taxpayer participation at the corporate level. The project provides assistance in self-assessment to taxpayers, explaining the new filing requirements and common errors; coaches the LTO in project management, due to the overwhelming amount of foundation building and change required of this immature tax administration; and provides classroom and on-the-job training and development to support basic and specialized industry audits and collections. The resident and intermittent advisors focus efforts on ensuring accuracy of returns and payment of obligations, improving operational efficiency and effectiveness, and supporting voluntary compliance. Site visits from 2014 - 2016 put in place and further developed procedures and training for audit, collections, and public relations. Starting in late 2016, the project began providing classroom-based and on-the-job audit training to the Medium Taxpayer Office 1 (MTO #1) to support implementation of a self-assessment regime for medium-sized businesses. During 2017, the project will further strengthen the audit processes and practices within the LTO; coach LTO management to create an orderly, efficient work process organized around function and using self-assessment; and support the transfer and adaption of LTO processes to rollout of self-assessment at the MTO #1.
12	Cabo Verde	OTA3082	OTA3000000082	SSA	West Africa Regional	Intermittent	Economic Crimes	INL	2015	2019	ECT technical assistance is designed to assist the Government of Cabo Verde (GoCV) to resolve impediments to effective implementation of its anti-money laundering and counter the financing of terrorism (AML/CFT) regime. Capacity building activities are focused, in particular, on improving the operation of the FIU as well as the development of money laundering cases and asset forfeiture. The interagency Financial Crimes Working Group (FCWG) plays a key role in identifying and working collaboratively to address impediments. Financial sector supervision activities (namely related to banking, insurance, and securities sectors) are currently on hold.
13	Cambodia	OTA5003	OTA5000000003	ASIA		Intermittent	Revenue Administration and Revenue Policy	STATE	2017	2019	Working with the General Inspectorate Division (GID) at the Cambodian Ministry of Economy and Finance (MEF), the project will standardize inspection procedures, improve the ability of inspectors to identify technical issues, and develop reporting mechanisms that identify institutional weaknesses and make actionable recommendations to strengthen fraud prevention and anti-corruption programs at institutions and agencies that receive public funds.
14	Cambodia	OTA1003	OTA1000000003	ASIA		Resident + Intermittent	Banking & Financial Services	TIATA	2010	2017	The advisor is assisting the Cambodian MOEF in developing its insurance supervision division in creating market development guidelines, including: additional legislation, specific and detailed procedures; reporting formats; management letters; and disclosure requirements. The project will also assist in capacity building, the development of life insurance actuarial tables, the creation of their Insurance Regulation framework, and assisting in the formation of their Social Security Regulation framework, and its supervisory responsibilities. The project will also assist the MEF in the creation of tools to oversee real estate development by providing expertise with drafting laws and regulations on development, services and lending. The program will also provide a full International Financial Reporting Standards (IFRS) training program to staff from both the MEF and NBC.
15	Cambodia	OTA2058	OTA2000000058	ASIA		Project Coordinator Intermittent	Budget and Financial Accountability	FTIF	2016	2018	Budget and Financial Accountability Team will re-engage with the MEF and the Budget Department to improve allocation of budget resources to programs of pilot ministries with particular emphasis on the Ministry of Health; continue implementation of program budgeting in the remaining 30 national government line ministries; and expansion of program budgeting to the sub-national government institutions. This project is funded through the State Department's Fiscal Transparency and Innovation Fund and the local USAID mission.
16	Colombia 02 (IFT)	OTA4060	OTA4000000060	LAC		Resident	Government Debt & Infrastructure Finance	TIATA	2016	2020	This project aims to strengthen the institutional Capacity of Colombia's Public Private Partnership (PPP) Office within the Credito Publico at the Ministry of Finance (Hacienda). The objectives of the project are to: improve policies and guidelines (internal and external) for fiscal risk allocation, guarantees and other related contractual obligations in PPP Contracts spanning all sectors; develop guidelines and best practices for the valuation of contingent liabilities of PPPs, both development of methodologies for new sectors, and review and improve the current methodologies for traditional sectors; Support the training and professional development of the new PPP office staff and develop the organizational structure of the office; Review and recommend improvements to the existing PPP regulations in light of global best practices; Support government institutions at various levels that have limited experience with PPPs and; Develop databases and other tools to improve the quality of data used to calculate risk and the ongoing monitoring and evaluation of projects. The target timeframe is 3-4 years provided the appropriate level of capacity is in place.

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17	Colombia IFT	OTA4052	OTA4000000052	LAC		Intermittent	Government Debt & Infrastructure Finance	TIATA	2014	2017	Provide TA to Financiera de Desarrollo Nacional (FDN) to enhance its capacity to assist PPP projects in Colombia in order to improve their bankability and access sources of financing in the domestic and international markets. FDN seeks to develop a business plan and funding strategy that maintains its local AAA rating to ensure the most cost effective financing available for PPP projects in the domestic and international capital markets. To this end, the focus of this TA is on the following: Adjustment of FDN's internal credit risk management system (Sistema de Administracion de Riesgo Crediticio, or SARC) to accommodate analysis for PPP project lending, SFC standardization requirements, and compliance with regulations; the development of PPP project risk structuring tools and guidelines with the goal of improving the bankability of PPP projects structured by FDN; the assessment of credit enhancement provided by FDN loans and guarantees in order to enhance a PPP project's capital structure through the provision of senior or subordinate debt and/or guarantees by FDN; the development of FDN funding and credit rating strategies to obtain financing through corporate debt issuances in the domestic and international debt markets or increased equity investment; and the improvement of stakeholder integration and investor outreach to facilitate collaboration with other prime stakeholders in the PPP project cycle such as Agencia Nacional de Infraestructura (ANI), Hacienda, SFC, and others.
18	Dominica	OTA3077	OTA3000000077	LAC	ECBSI	Intermittent	Economic Crimes	INL (ECBSI)	2013	2017	Enhance the operational effectiveness of the Dominica Financial Intelligence Unit (DFIU), to include 1) issuance of guidance to improve the timeliness and quality of suspicious transaction reporting; 2) strategic analysis of suspicious transaction reports (STRs); 3) development of standard operating procedures (SOPs) for data reception, processing, dissemination, feedback and information exchange; 4) development of a DFIU operations manual; and 4) development of statistical reporting as required by the Financial Action Task Force (FATF) Recommendations. Promote Financial Services Unit (FSU) supervisory capacity consistent with risk-based principles. Develop anti-money laundering and countering the financing of terrorism (AML/CFT) investigative, prosecutorial and asset recovery capacity across the range of all Dominican AML/CFT enforcement stakeholders.
19	Dominican Republic	OTA1040	OTA1000000040	LAC		Intermittent	Banking & Financial Services	TIATA	2015	TBD	The advisor(s) are assisting the Central Bank in the area of real estate price index. The Central Bank plans to develop a Real Estate Price Index (REPI) to serve as a reference point for analyzing market growth and making necessary adjustments to asset valuation guidelines.
20	Dominican Republic	OTA1049	OTA1000000049	LAC		Intermittent	Banking & Financial Services	TIATA	2013	2017	The advisors are providing technical assistance to the Central Bank in the area of Secured Transaction Reform. They reviewed the laws on security transactions taken in other countries to understand the new approach on this matter in the law applied, informed the policy makers, private sector and international donors about the importance of the secured transactions framework and its impact on the country competitiveness, especially to ease the credit access to the MSEs. They also worked on developing a roadmap for a successful Secured Transactions Reform (STR) in the DR and obtained first-hand evidence to enable the formulator team, people who pass the reforms and sectors involved in its implementation, knowing the experience of implementing the reforms and its operation.
21	Dominican Republic	OTA5052	OTA5000000052	LAC		Intermittent / Project Manager	Revenue Administration and Revenue Policy	TIATA	2017	2019	Assistance to the DGII (Dirección General de Impuestos Internos) is in collaboration with the Inter-American Development Bank (IADB), and aims to improve DGII capacity in: 1.) internal audit and investigations; 2.) investigation of tax crimes; 3.) taxpayer audit; and, 4.) audit of specialized industries. Training in risk mitigation strategies for audit selection will be provided for the following specialized sectors: natural resources, construction, tourism, retail, telecommunications, financial services (banks and insurance companies), beverages, high wealth individuals, and international taxation (transfer pricing, exchange of information, etc.). The project aims to develop DGII's formalized investigations and transparent auditing procedures, and to create more auditors trained to handle compliance issues as well as specialized sector revenues.
22	Dominican Republic	OTA2068	OTA2000000068	LAC		Intermittent	Budget and Financial Accountability	FTIF	2017	2019	U.S. Department of the Treasury Office of Technical Assistance (OTA) Budget and Financial Accountability program is cooperating with the Dominican Republic Ministry of Finance (MOF) or "Hacienda" to fully implement their fiscal transparency portal in order to further citizen's trust in government management. The Budget and Financial Accountability intermittent advisor will assist in developing a strategy and conducting public outreach and training sessions on the use and functionality of the portal.
23	El Salvador	OTA1015	OTA1000000015	LAC		Intermittent	Banking & Financial Services	TIATA	2014	TBD	Intermittent advisor is providing technical assistance to the Instituto de Garantía de depósitos de El Salvador in updating their legal framework to adapt their deposit insurance scheme and resolution process to the Internationally accepted best practices such as the IADI Core Principles for Effective Deposit Insurance Systems and the Key Attributes of Effective Resolution Frameworks.

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24 El Salvador	OTA2035	OTA2000000035	LAC		Resident	Budget and Financial Accountability	TIATA	2013	TBD	The advisor will provide assistance and advice to the General Directorate of the Treasury of the Ministry of Hacienda on implementing organizational and operational reforms to the Treasury. These reforms will focus on implementation of the Treasury Single Account concept and implementing and institutionalizing important Treasury reforms, which includes changes to regulations, procedures manuals, organizational charts, job descriptions, banking arrangements and information systems. The advisor will provide project management assistance to insure that the various components of the TSA and organizational and functional changes stay on track and are accomplished within the expected timeframes. The advisor will assist with project objectives which include: modernize liquidity management to optimize the government's cash flow and financial programming; develop updates and amendments to budget and financial management laws, regulations, technical manuals that support needed processes changes; develop and implement a new organizational structure to reflect the new roles and responsibilities of the DGT; and providing training and support to staff.
25 Gabon	OTA2052	OTA2000000052	SSA		Project Coordinator Intermittent	Budget and Financial Accountability	FTIF	2016	9/30/2017	The OTA Intermittent Advisor is expected to provide technical advice to the General Directorate of the Treasury of the Ministry of Budget and Public Accounts officials who are responsible for cash and treasury management functions, which supports budget execution. The Intermittent Advisor will coordinate these efforts with other Departments of the Ministry as needed.
26 Ghana	OTA1048	OTA1000000048	SSA		Intermittent	Banking & Financial Services	TIATA	2015	TBD	The intermittent advisor is assisting the Bank of Ghana's Banking Department in developing the capacity to license and supervise electronic money (e-money) issuers. Technical assistance is focusing on the following areas: <ul style="list-style-type: none"> Assisting the Banking Department to prepare a plan for the development of its Payment Systems Oversight Unit, including staffing patterns, roles and responsibilities, and key tasks to be performed. Designing an automated reporting framework for the collection and analysis of data from e-money issuers. Creating a unified national registry of e-money agents, to allow the BoG and e-money issuers to identify agents who represent more than one issuer and facilitate the black listing of agents who commit fraud.
27 Grenada	OTA3077	OTA3000000077	LAC	ECBSI	Intermittent	Economic Crimes	INL (ECBSI)	2013	2017	Enhance the operational effectiveness of the Grenada Financial Intelligence Unit (GFIU), to include 1) issuance of guidance to improve the timeliness and quality of suspicious activity reporting; 2) strategic analysis of STRs; 3) development of SOPs for data reception, processing, dissemination, feedback and information exchange; and 4) development of a GFIU operations manual; and 4) statistical reporting as required by the FATF Recommendations. Promote GFIU's supervisory capacity, of financial institutions and DNFBPs consistent with risk-based principles. Develop AML/CFT investigative, prosecutorial and asset recovery capacity across the range of all Government of Grenada AML/CFT enforcement stakeholders.
28 Guatemala	OTA1015	OTA1000000015	LAC		Intermittent	Banking & Financial Services	TIATA	2016	TBD	The advisor has been working with the SIB in Guatemala since the beginning of 2016 related to deposit insurance systems and resolution frameworks. Most recently the advisor has worked on the implementation of recovery and resolution planning as well as the drafting of a legal framework for DIS and SRR. An analysis on compliance with best practices was facilitated to assist the authorities in identifying reforms needed to the DIS and resolution frameworks. A draft bill was submitted and is undergoing discussion with a designated reform team. The advisor has trips planned in the 2nd and 3rd quarter of 2017.
29 Guatemala	OTA1049	OTA1000000049	LAC		Intermittent	Banking & Financial Services	TIATA	2009	TBD	The advisor is also assisting Guatemalan financial sector regulators (the Central Bank of Guatemala, Superintendent of Banks, and Ministry of Economy) with the drafting of a National Financial Inclusion Strategy. The advisor is also assisting the with the drafting of a Electronic Money Issuer Law.
30 Guatemala	OTA5032	OTA5000000032	LAC		Intermittent / Project Manager	Revenue Administration and Revenue Policy	MCC	2013	2018	Funded by the MCC as a component of a threshold program, OTA Revenue's assistance to the Superintendencia de Administración Tributaria (SAT) is focused on increasing revenue mobilization by improving the audit, customs, and information technology (IT) functions: <ul style="list-style-type: none"> Audit - Strengthen audit quality process in the large and medium taxpayer office to reduce the number of audit adjustments dismissed in the courts. Customs - Increase revenue collection through effective risk management and the use of a robust post clearance audit program; and strengthen results of examinations by improving port security, implementing effective valuation databases, controlling the authority of importers and their representatives, and use of investigative techniques and inspections. Information Technology – Use of IT and SAT's databases to identify non-complying taxpayers
31 Guinea	OTA4038	OTA4000000038	SSA		Intermittent	Government Debt & Infrastructure Finance	USAID	2016	2017	In Guinea, work will focus on the internal debt management unit, building its capacity to plan debt issuances and manage its portfolio, with a particular focus on re-financing risk posed by the limited number of debt instruments.
32 Guinea	OTA2050	OTA2000000050	SSA		Intermittent	Budget and Financial Accountability	FTIF	2016	2018	The project supports the General Directorate of the Treasury in establishing a technical group to support the Treasury Committee, the restructuring of the financial planning process and developing and internal borrow program.

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33	Guinea-Bissau	OTA5046	OTA500000046	SSA		Intermittent	Revenue Administration and Revenue Policy	TIATA	2015	2019	The project supports the tax administration, Direcção-geral de Contribuições e Impostos (DGC), in streamlining and documenting audit procedures, providing training on use of procedures, and improving basic management practices. Additional activities for 2017 include implementing withholding and corporate tax return forms and accompanying instructions, developing a sales tax return form, and implementing the ministerial order on withholding of property tax.
34	Guyana	OTA5033	OTA500000033	LAC		Intermittent	Revenue Administration and Revenue Policy	TIATA / EGCI	2017	2021	Work with the Guyana Revenue Authority (GRA) in the following areas: 1. Build capacity in the Audit department to audit specialty sectors, such as banks, insurance, mining, and construction as preparation for the oil and gas industry; 2. Assist the Internal Affairs function in enhancing capacity to detect and deter corruption; and 3. Build on their first draft Strategic Plan, enhance capacity in planning and management. A work plan is being developed as part of a late March 2017 site visit to the GRA.
35	Haiti	OTA5036	OTA500000036	LAC		Intermittent / Project Manager	Revenue Administration and Revenue Policy	USAID	2006	2018	Assistance to the Direction Generale des Impots (DGI) focuses on (1) improving the functionality of the existing information technology resources of the DGI; (2) Implementing a new Revenue Management System for DGI; (3) Improving the operations of the DGC (the Large Taxpayer Office) by improving targeted procedures and management practices; (4) Continuing to strengthen the process and capability for strategic and tactical planning; and (5) Designing and implementing self-assessment tax system that encompasses all levels of tax collection and is compatible with the new IT Structure and e-filing.
36	Honduras	OTA2044	OTA200000044	LAC		Project Coordinator Resident Intermittent	Budget and Financial Accountability	MCC	2014	2017	This project will provide advice to the Government of Honduras on development and implementation of initiatives to improve the Government of Honduras' budget formulation and execution by: 1. Improving Budget Analysis: Organize capacity building and change management efforts for SEFIN and line ministry staff on: • Budget forecasting, and • Medium Term Expenditure Framework (MTEF) to forecast of revenue and expenditures of three to five years that will improve fiscal discipline by transparently communicating to the decision maker's the affordability, or lack thereof, to sustain their policy initiatives, and • Orienting the budget to results. 2. Strengthening the Treasury: Develop strategies to re-consolidate separate accounts and prevent further deterioration of the Treasury Single Account (TSA), which allows the Treasurer to manage all the public funds used by the government. 3. Improving Budget Commitment Control: Assist with establishing adequate controls to ensure the availability of uncommitted funds prior to signing a contract.
37	Honduras	OTA4032	OTA400000032	LAC		Intermittent	Government Debt & Infrastructure Finance	TIATA	2008	2018	Assist in developing policies to meet financing goals under IMF Agreement. Create greater transparency and accountability in formulation of indebtedness policy and incorporate MTDS in planning process. Promote regular, market-based auctions of standardized instruments. Develop a liability management program for next three years. Assist in implementation of Quasi-fiscal Debt Agreement with BCH. Develop contingent debt registry. Improve cash budgeting and forecasting of future debt requirements.
38	Honduras	OTA5035	OTA500000035	LAC		Intermittent / Project Manager	Revenue Administration and Revenue Policy	TIATA (State funding expected late-2017)	2017	2018	The project supports the Government of Honduras's newly established revenue administration (Servicio de Administración de Rentas, or SAR) with implementation of anti-corruption measures. OTA will assist SAR with implementing initial internal affairs functions, which will include designing and creating a Revenue Inspector General office, and developing and establishing the internal audit and investigation procedures for this office. Advisors will also coordinate with SAR counterparts in preparation for the start of project activities in Honduras under the Department of State's U.S. Strategy for Engagement in Central America, which will expand on the anti-corruption measures as well as develop SAR's capacity for data analysis, information systems security, and general
39	India	OTA4003	OTA400000003	ASIA		Intermittent	Government Debt & Infrastructure Finance	TIATA	2016	2017	Initial work is focused on the Middle Office of the MoF. Areas of focus are 1) to assist in understanding of the US debt management structure and functions; 2) better understand other countries public debt management organizational structures and operations; 3) recommendations for improving forecasting and management of revenues and cash balances; 4) recommendations for increasing retail participation in Gol securities; and 5) recommendations for information technology requirements for management of Gol debt and cash.
40	India IFT	OTA4058	OTA400000058	ASIA		Intermittent	Government Debt & Infrastructure Finance	TIATA	2016	2018	Under the auspices of the U.S. - India Economic & Financial Partnership, OTA's engagement in India supports infrastructure development through its collaboration with the Pune Municipal Corporation (PMC). With the PMC, OTA intends to provide technical advice towards the following: (1) Preparation of a funding options analysis for various infrastructure projects identified in PMC's five year plan, with an initial focus on a water supply project, to include a pilot municipal bond and multilateral line of credit. (2) Identification of available revenue streams to finance project and/or repay debt, including revenue stability, potential for growth, and credit quality implications. (3) Development of a debt capacity analysis for Pune, if required for general obligation type bonds. (4) If a decision is made to undertake a pilot municipal bond, OTA intends to advise and assist on bond structuring options and provisions that are most likely to succeed given the credit quality of the issuer, legal and regulatory framework, and investor preferences and requirements.
41	India IFT	OTA4058	OTA400000058	ASIA		Intermittent	Government Debt & Infrastructure Finance	TIATA	2016	2018	Under the auspices of the U.S. - India Economic & Financial Partnership, OTA's engagement in India supports infrastructure development through its collaboration with the National Investment and Infrastructure Fund (NIIF). With NIIF, OTA's focus will be to support India's infrastructure finance and investment goals by facilitating dialogue around best practices to attract international financing, project financing and investment advisor selection.

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42	Indonesia	OTA2059	OTA2000000059	Asia		Intermittent	Budget and Financial Accountability	TIATA	2017	TBD	The Advisor will provide assistance to the Indonesian General Directorate of Treasury to support continued improvements to its cash and liquidity management functions. Technical assistance objectives will focus on: 1) Supporting the implementation of procedures and processes to improve liquidity management, including a study to measure the optimal cash balance target to minimize the cost of funds with lower risk of a cash shortage; 2) Assisting with improvements of the Director of Cash Management's cash forecasting capability including work with staff from the Ministry of Finance and the selected spending units that have large budget allocations; 3) Reviewing existing payment initiatives and develop strategies to fully implement them across government; and 4)
43	Indonesia IFT	OTA4036	OTA4000000036	ASIA		Resident	Government Debt & Infrastructure Finance	TIATA	2016	2021	The advisor is based at the Ministry of Finance's PPP Center and provides TA on preparing new infrastructure projects for financing. The effort will focus on building capacity to develop appropriate policies and frameworks for analyzing and preparing projects to be financed and coordinating this process through the related agencies.
44	Iraq	OTA1019	OTA1000000019	MENA		Intermittent	Banking & Financial Services	State	2009	2018	The advisor is helping the Central Bank of Iraq (CBI) develop and implement a data project, which will facilitate electronic submission of bank reporting data and better analytical instruments for examiners and analysts. He is also promoting regional harmonization of reporting frameworks.
45	Iraq	OTA3033	OTA3000000033	MENA		Intermittent	Economic Crimes	State/CT	2016	2018	Assisting the Government of Iraq (GOI) to resolve impediments to effective implementation of its anti-money laundering and countering the financing of terrorism (AML/CFT) regime. Capacity building activities are focused, in particular, on improving the operational effectiveness of the FIU as well as establishing effective financial sector supervision by the CBI, with an emphasis on the banking sector as a first priority.
46	Jamaica	OTA1015	OTA1000000015	LAC		Intermittent	Banking & Financial Services	TIATA	2014	TBD	The Intermittent advisor is assisting the Jamaican Deposit Insurance in the area of compliance with best practices recommended by IADI. The JDIC is in the process of carrying out a review of how the elements comprising the Jamaican deposit insurance system (DIS) comply with the best practices recommended in the IADI/BCBS Core Principles for Effective Deposit Insurance Systems ("Core Principles"). This technical assistance program would incorporate the following aspects: facilitate the (self-)assessment process to identify opportunities to enhance the DIS features in compliance with the Core Principles, review the financial sector related legal framework to determine how to formalize such enhancements, formulate recommendations in the process of reforms if needed, and assist the JDIC in the implementation of such reforms and enhancements.
47	Jamaica	OTA1052	OTA1000000052	LAC		Intermittent	Banking & Financial Services	TIATA	2016	TBD	Team assisting the Bank of Jamaica (BoJ) with developing a framework for electronic (digital) payment accounts which will include: (a) a revised licensing and oversight regime; (b) a program for authorizing the use of agents by licensed entities; and (c) a possible platform for interoperability of transactions between unrelated service providers; and will provide advice regarding a program for the oversight of agents.
48	Jamaica	OTA2065	OTA2000000065	LAC		Resident	Budget and Financial Accountability	TIATA	2017	2020	The Budget Advisor will provide assistance to the Jamaican Accountant General's Department (AGD) to support improvements to its payroll and pensions processing operations. Technical assistance objectives will focus on: 1) Assisting with implementation of the new organizational structure of the Accountant General's Department including the development of processes, standard operating procedures. 2) Developing policies and procedures to insure the implementation of centralized payment of government salaries in conjunction with the implementation of the new Human Capital Management Enterprise System (HCMES). 3) Developing and implementing a plan for utilizing the Human Capital Management Enterprise System for the processing of pension payments by the Accountant General's Department. 4) Review gaps in financial operations and existing and planned information systems to insure that existing information systems are integrated as much as possible and that business processes within the Accountant General's Department take advantage of existing and planned system upgrades. 5) Developing a professional development and training program to implement the needs identified in the Training Needs Assessment
49	Jordan	OTA4041	OTA4000000041	MENA		Resident	Government Debt & Infrastructure Finance	USAID	2015	2018	Strengthen the Ministry of Finance's debt management capacity, deepen and broaden the domestic debt market, improve the management of risks in the debt portfolio, develop and execute a debt strategy and expand Jordan's market funding sources (domestic and international).
50	Kenya	OTA1053	OTA1000000053	SSA		Intermittent	Banking & Financial Services	TIATA	2013	TBD	The advisor(s) are assisting the Kenya Deposit Insurance Corporation with a complete review of its regulatory framework and helping draft regulations to identify and suggest amendments to its law to ensure that it has the full range of resolution mechanisms at its disposal to deal with problem banks. They are assisting the KDIC to build capacity as it moves toward becoming an independent agency, moving out from within the Central Bank of Kenya. The advisor(s) are also assisting the KDIC to build its capacity to supervise problem banks and take prompt, corrective action to mitigate the costs of future bank failures.
51	Kenya	OTA4018	OTA4000000018	SSA		Resident	Government Debt & Infrastructure Finance	TIATA	2014	2019	Assist the National Treasury to enhance its debt issuance and management policy and operational activities, including the establishment of a Debt Management Office and building risk management analytical capacity.
52	Kosovo	OTA1009	OTA1000000009	EUR		Intermittent	Banking & Financial Services	AEECA	2010	2018	The advisor is providing senior-level advice and mentoring to Governor of Central Bank in the areas of central bank operations and banking sector oversight.
53	Kosovo	OTA4010	OTA4000000010	EUR		Intermittent	Government Debt & Infrastructure Finance	STATE	2007	2019	Identify and verify debt obligations assumed by Kosovo; develop a debt management unit within the Treasury; recommend structure and composition of post-status legal framework for external, domestic, and municipal debt, and guarantees and contingent liabilities; move from cash rationing to cash management; develop strategy and policies for investment and management of government funds.

Country / Project	Project Number	FA.gov project number	Region	Regional Project	Advisor / Project Type	Assistance Area	Funding	Start Date	Projected End Date	Project Objectives	
54	Kosovo	OTA1009	OTA100000009	EUR		Intermittent	Banking & Financial Services	AEECA	2012	2018	The intermittent advisor provides training for Bank Examiners, helps Central Bank with Appraisal and property Regulations, plans sessions with the Bankers Association for future Appraisal training classes for the Banks and advises the Liquidator on the disposition of the former Credit Bank of Pristina assets.
55	Liberia	OTA3083	OTA300000083	SSA		Intermittent	Economic Crimes	TIATA	2016	2019	Assist the Government of Liberia (GoL) to resolve impediments to effective implementation of its anti-money laundering and countering the financing of terrorism (AML/CFT) regime. Capacity building activities are focused, in particular, on improving the operation of the financial intelligence unit (FIU); financial sector supervision, with an initial emphasis on the banking sector; and financial crimes case development, including inter-agency collaboration on analysis, investigation, and prosecution of predicate crimes and associated money laundering. The interagency FCWG, which works with the ECT advisors as well as independently, plays a key role in identifying and working collaboratively to address impediments.
56	Madagascar	OTA1054	OTA100000054	SSA		Intermittent	Banking & Financial Services	TIATA	2017	TBD	The advisors are assisting the Ministry of Finance and Budget (MFB)'s office of the National Coordination of Financial Inclusion (CNFI) with the development of a new National Financial Inclusion Strategy. The advisors are also assisting CNFI with the establishment of appropriate indicators and data management processes to support the measurement and evaluation of Madagascar's progress toward financial inclusion.
57	Madagascar	OTA2056	OTA200000056	SSA		Resident	Budget and Financial Accountability	USAID	2016	2019	The advisor will provide technical assistance (TA) to the to the Ministry of Finance and Budget with reforming the cash management functions of the Treasury Directorate. TA will focus on strengthening the capacity of the Treasury Directorate to efficiently manage the execution of the budget, the government's liquidity and the production of reliable and timely financial reports. Key TA objectives include: 1) Expand and improve the implementation of the treasury single account concept; 2) Implement new procedures to simplify budget execution.
58	Malawi	OTA2051	OTA200000051	SSA		Resident	Budget and Financial Accountability	FTIF	2015	2018	The advisor will provide expert advice on the budget process to reduce the use of reallocations; develop effective revenue modeling/forecasting procedures; develop training for budget analysts to improve knowledge of line ministry functions, revenues, and expenditures; build capacity in the Budget Department through strengthening analytical capabilities; evaluate and recommend modifications to budget processes and documents; and improve budget execution and monitoring procedures for state-owned enterprises and provide training on revised
59	Mexico	OTA1049	OTA100000049	LAC		Intermittent	Banking & Financial Services	TIATA	2015	TBD	OTA advisors are assisting the Mexican Secretariat of the Economy in the design of a robust legal framework for secured transactions for mobile assets, specifically targeting loans sought by small medium and micro enterprises (SMMEs).
60	Moldova	OTA1010	OTA100000010	EUR		Resident + Intermittent	Banking & Financial Services	AEECA	2011	2018	The advisor(s) are providing technical assistance to the National Bank of Moldova (NBM) in the area of banking supervision to guide central bank regulators in those techniques and practices used widely in the international banking community to diagnose potential problem banks, and to take early corrective action (e.g. revise or cease overly-speculative lending practices; increase capital reserves). The advisor(s) are also assisting the NBM to deal with recent bank failures and improve its capacity to deal with problem banks.
61	Moldova	OTA5051	OTA500000051	EUR		Resident Advisor	Revenue Administration and Revenue Policy	State	2017	2018	The resident advisor works with counterparts at the State Tax Service (STS) on a project intended to increase revenue mobilization through strengthened voluntary compliance, reduced compliance costs, and improved access to relevant data. The resident coordinates activities with the World Bank on its implementation of the Tax Administration Modernization Project (TAMP) and facilitates communication between the Bank and the STS.
62	Mongolia	OTA2005	OTA200000005	ASIA		Resident	Budget and Financial Accountability	TIATA	2015	2018	The Advisor will support the implementation of a new standardized chart of accounts, program budgeting, and monitoring and reporting of investment projects. The advisor will: document the current classifications used for Budget, the required Financial Reporting, Management Reports and Program reporting, and analyze for commonalities and discrepancies; document the reporting needs in order for the Government to comply with laws and regulations and support effective financial analysis at both the national and sub-national levels of the government; analyze current program budgeting efforts in Health and Education programs to benchmark against best practices and develop "lessons learned"; ensure that account coding structure developed under Problem 1 accommodates program classifications to support program budgeting; develop a proposed structure and methodology to identify objectives and results that are tied to national and sector policy priorities; develop a program budgeting structure to be used uniformly by the government including goals, objectives, programs, activities as well as output and outcome indicators; recommend a reporting structure for capturing data on capital (investment) projects at all levels and reporting on a consolidated basis; and develop templates for compiling data on individual projects and consolidating into a government-wide monitoring report.
63	Mongolia	OTA4005	OTA400000005	ASIA		Resident	Government Debt & Infrastructure Finance	TIATA	2010	2017	Provide technical assistance to MOF for domestic government securities market development; increased ability to access international debt markets, improved capacity to effectively forecast and manage cash balances; and development of a sovereign wealth fund.

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64	Mongolia	OTA5004	OTA500000004	ASIA		Intermittent / Project Manager	Revenue Administration and Revenue Policy	TIATA	2010	2017	Assistance to Mongolia's General Directorate on Taxation (GDT) focuses on: risk assessment; scope and depth of audit plans; review of agreed audit workload; and provision of internationally recognized audit techniques for specific economic sectors -- financial services, construction, among others. The project has helped to establish a key client manager regime in taxpayer service and implement a returns submission process consistent with self-assessment. Focused shifted in 2015, at the request of the GDT to apply lessons learned from the LTO to the tax administration generally. Therefore, in 2015 and 2016, the project supported improvements to the submission processing (beyond the LTO), international taxation (beyond the LTO), functional management throughout the GDT, initially focused on audit, and improving registration and taxpayer information for small and medium sized businesses. The 2017 work plan supports GDT priorities, particularly in establishing a strong foundation for segment based compliance management and developing a modern data acquisition and management plan. The program, together with the work of the IMF, will support improvements to the quality of administration, and create conditions to generate stronger community support for the tax system and tax administration.
65	Niger	OTA5022	OTA5000000022	SSA		Intermittent / Project Manager	Revenue Administration and Revenue Policy	TIATA	2015	2019	The project with the Direction Générale des Impôts will improve the arrears process; improve audit skills and management; assist in change management and other support for the implementation of the SISIC information technology upgrade; develop standardized procedures and train anti-corruption investigators; create a strategic plan and pilot management training.
66	Paraguay	OTA1015	OTA1000000015	LAC		Intermittent	Banking & Financial Services	TIATA	2013	TBD	The intermittent advisor is assisting the Central Bank of Paraguay with strengthening the capacity of its deposit insurance agency in line with internationally recognized <i>Core Principles of Deposit Insurance</i> , allowing the deposit insurance system to better guarantee financial stability.
67	Paraguay	OTA1049	OTA1000000049	LAC		Intermittent	Banking & Financial Services	TIATA	2013	TBD	The advisor(s) are assisting the Central Bank of Paraguay (CBP) with implementing a Consumer Protection Regulatory framework, including a claims, grievances, and dispute resolution. The advisor(s) are also assisting the CBP with the execution of its National Financial Inclusion Strategy, including the implementation of a regulatory framework for electronic payment systems providing mobile financial services and pre-paid cards, as well as the drafting of secured transaction reforms.
68	Paraguay	OTA2043	OTA2000000043	LAC		Resident	Budget and Financial Accountability	TIATA	2015	TBD	The advisor will assist in the design, implementation and institutionalization of the Treasury Single Account with attendant improvements in treasury operations including improved budget execution and liquidity management. The project will focus on the following areas: supporting the implementation of cash forecasting and other treasury functions, including the management of the treasury single account within SIAF; developing and implementing strategies to improve cash management practices which will support effective budget execution; supporting the DGRP in evaluating and executing modifications to its organizational structure, realigning distribution of work, and staff capacity; and developing updates and amendments to budget and financial management laws, regulations, and technical manuals that support identified and desired administrative and operational changes.
69	Paraguay	OTA3054	OTA3000000054	LAC		Resident	Economic Crimes	TIATA	2015	2019	Strengthen the AML/CFT regime of Paraguay by working with the FIU and other stakeholders to develop and strengthen (a) the operational effectiveness of the FIU so that it can operate in full compliance with international standards and best practices, and continue to serve as a core agency of Paraguay's AML/CFT regime; (b) the capability of Paraguayan authorities to investigate and prosecute money laundering crimes; (c) the ability of Paraguayan authorities to seize, manage, and forfeit assets; and (d) the AML/CFT supervision of the financial and non-financial sectors.
70	Paraguay	OTA5044	OTA5000000044	LAC		Intermittent / Project Manager	Revenue Administration and Revenue Policy	TIATA	2014	2018	Assistance to the Subsecretaría de Estado de Tributación (SET) helps the government to improve capacity to 1) conduct general audits as well as specialized taxpayer audits of financial institutions, agribusiness, telecommunications, and pharmaceuticals; 2) strengthen risk analysis capacity, through the use of data to identify tax compliance risk and improve the effectiveness of audits; 3) build a robust internal audit capacity and reduce opportunities for corruption; and 4) conduct effective internal investigations that deter and detect employee misbehavior. In 2017 the advisors will work with the SET to institutionalize gains made in the general audit and specialized industry audit programs, revise manuals and procedures developed to date to incorporate feedback from front line auditors and managers, and implement an audit managers training program, to help middle and senior-level managers more efficiently administer the audit program and allocate resources. Work in internal audit and investigations will be postponed until 2018. New activities for 2017 will include developing the specialized audit program for pharmaceutical sales and the insurance sector and supporting the anti-tax fraud program within the SET tax evasion initiative, some of which involves money laundering, first uncovered during the Mega Fraud and Mega Evasion cases.
71	Paraguay IFT	OTA4050	OTA4000000050	LAC		Resident	Government Debt & Infrastructure Finance	TIATA	2014	2020	OTA is assisting in strengthening the institutional capacity of the Finance Ministry and other relevant agencies in the formulation, appraisal, structuring and negotiation of infrastructure projects using the Public-Private Partnership model. It is also providing TA for strengthening the Ministry's risk analysis capacity and developing procedures for the identification and management of contingent liabilities arising from these projects.

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72 Peru	OTA1051	OTA1000000051	LAC		Resident	Banking & Financial Services	TIATA	2014	TBD	The resident advisor is providing assistance to Peru's Ministry of Economy and Finance (MEF) with the implementation of Peru's National Strategy for Financial Inclusion. Work includes assisting in the development of a digital retail payment ecosystem, supporting Peru's Banco de la Nacion toward its goal of digitizing government transactions and payments, assisting with the development of regulations to promote the development of financial instruments for micro, small, and medium-sized enterprises (MSMEs), and supporting the development and adoption of a new range of innovative financial products targeted specifically at Peru's financially excluded and underserved population.
73 Peru	OTA3068	OTA3000000068	LAC		Intermittent	Economic Crimes	TIATA / INL	2014	2018	Assist Government of Peru stakeholders in the development of their AML/CFT regime, to include supporting the effectiveness of the FIU; enhancing risk-based AML/CFT supervision of the financial system; improving money laundering case development; and strengthening the management of seized and forfeited assets.
74 Peru IFT	OTA4039	OTA4000000039	LAC		Intermittent	Government Debt & Infrastructure Finance	TIATA	2013	2018	Strengthen the capacity of the Ministry of Economy and Finance to improve its ability to develop viable policy that promotes greater investor participation and support its efforts to build internal capacity to evaluate the risk profile PPP projects that promote Peru's economic and social development. Specifically technical assistance will support the Ministry of Economy and Finance to develop risk evaluation tools; to act as a catalyst for knowledge transfer in international best practices; and create technical experts with the economic and financial skills necessary to evaluate and promote successful PPP's.
75 Philippines	OTA1041	OTA1000000041	ASIA		Intermittent	Banking & Financial Services	TIATA	2015	2017	The resident advisor provided technical assistance to the Central Bank of the Philippines (Bangko Sentral ng Pilipinas- BSP) in the development of financial dashboards and benchmarks and in conducting stress tests of individual institutions pertaining to both the financial and real sectors. He also helped coordinate assistance provided by intermittent OTA advisors in the area of macroeconomic policy, modernization of Information Technology systems and residential real estate price index. Advisor completed resident assignment July 2017.
76 Philippines	OTA1041	OTA1000000041	ASIA		Intermittent	Banking & Financial Services	TIATA	2014	TBD	The advisor is providing technical assistance in the area of Information Technology (IT) Modernization to the central bank of the Philippines (Bangko Sentral ng Pilipinas – BSP). Specifically, the advisor is focusing on defining the terms of reference (TOR) and scope for an IT Modernization Study at BSP. The primary purpose of the study is to develop a framework and a road map for IT modernization at BSP. The advisor has been attending meetings of the IT Steering Committee comprised of Deputy Governors, Monetary Board members and key senior managers to explain the rationale for undertaking IT modernization. The advisor is also responsible for the formation and coordination of an IT Modernization working group (ITMWG). The working group will coordinate all aspects of the modernization study as well as the implementation of the recommendations of the study. The ITMWG will develop an interim framework for the governance and management of enterprise IT based on globally accepted Control Objectives for Information and Related Technology (COBIT). The advisor is also assisting BSP in the preparation of a USTDA proposal for funding the study.
77 Philippines	OTA1041	OTA1000000041	ASIA		Intermittent	Banking & Financial Services	TIATA	2015	2018	The advisor is providing technical assistance to the Central Bank of the Philippines (Bangko Sentral ng Pilipinas- BSP) in the area of real estate price indexes. The BSP is in the process of setting up an REI for residential real estate, and another index yet to be developed to monitor commercial real estate transactions. These indices are intended to help BSP monitor implied economic and financial risks in these rapidly growing markets, particularly in greater Manila. Building on a series of missions undertaken since September 2014, the intermittent advisor will assist in the development of these indices, using the real estate multiple listing system (MLS), public records and information from the individual bank databases, and other sources. He will also work with BSP bank examiners to enhance their understanding of real estate lending, and asset and collateral valuation.
78 Philippines	OTA1041	OTA1000000041	ASIA		Intermittent	Banking & Financial Services	TIATA	2015	2017	The advisor is providing macroeconomic management assistance to the Central Bank of the Philippines (Bangko Sentral ng Pilipinas- BSP). BSP's Economic Research Department has requested OTA assistance in the development of a Computable General Equilibrium (CGE) model for BSP, as it plans to apply the CGE to its analysis of monetary policies. Additionally, the International Division of the Supervision Department has asked the OTA advisor to provide training to its staff in analyzing the risk and pricing of derivatives, as a way to gauge their use by supervised financial institutions
79 Philippines	OTA4047	OTA4000000047	ASIA		Intermittent	Government Debt & Infrastructure Finance	TIATA	2014	2018	Provide technical assistance to help increase the domestic debt market liquidity and resilience through structural improvements and the introduction of new instruments and techniques.
80 Philippines IFT	OTA4056	OTA4000000056	ASIA		Resident	Government Debt & Infrastructure Finance	TIATA	2015	2021	The Republic of the Philippines has made infrastructure development a national priority and has identified Public-Private Partnerships as the primary means of attracting private capital to the infrastructure sector. However, available domestic financing for infrastructure is limited by a number of regulatory and structural obstacles in the local capital market. GDIF engagement will facilitate infrastructure finance by assisting the government in its broader efforts to improve the local corporate bond market.
81 Rwanda	OTA4048	OTA4000000048	SSA		Resident	Government Debt & Infrastructure Finance	TIATA	2010	2018	Project assists Rwanda's efforts to comply with regional convergence targets by working with the Banque Nationale Du Rwanda and the Ministry of Finance to implement a national debt management strategy. Review the treasury primary auction process and recommend improvements. Introduce a Delivery versus Payment settlement platform for dematerialized securities. Transition to market-based pricing for government debt instruments.

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82	Rwanda	OTA5047	OTA500000047	SSA		Intermittent / Project Manager	Revenue Administration and Revenue Policy	TIATA	2015	2019	Engagement with the Rwanda Revenue Authority supports identification and mitigation of compliance and institutional risk, improvement of physical security and safety; implementation of key performance indicators in audit and debt management, alignment of the annual training plan with the RRA's strategic objectives and top priorities; improvement of case management, industry segmentation, and return selection in audit; and implementation of key improvements in arrears management, including provisional bad debt procedures, an installment contracts process, and application of appropriate penalties and interest.
83	Sierra Leone	OTA2048	OTA200000048	SSA		Intermittent	Budget and Financial Accountability	State	2017	2018	Technical assistance will focus on strengthening the Ministry of Finance and Economic Development's public financial management (PFM) improvement effort, specifically its system of cash management, and its integrated financial management information system. The advisor will provide assistance in the following areas: the implementation of the Treasury single account concept to gain greater control over the Government's budget execution and liquidity management and developing a strategic approach to IFMIS improvements.
84	Sierra Leone	OTA1055	OTA100000055	SSA		Intermittent	Banking & Financial Services	TIATA	2017	TBD	The advisors are assisting the BSL with the implementation of Sierra Leone's National Strategy for Financial Inclusion. Work includes developing the BSL's capacity to license and supervise mobile money providers, including the drafting of new guidelines for e-money issuance and the use of agents for providing mobile money/e-money services. The advisors are assisting the BSL's Banking Department with the elevation of its Payment Systems unit to an independent department and are assisting the Bank of Sierra Leone (BSL) with developing a resolution strategy for two failed financial institutions. They are also providing assistance with the development of a comprehensive problem bank resolution framework, including improving the BSL's legal framework, developing problem bank intervention and resolution strategies, and implementing operational policies and procedures.
85	Somalia	OTA1046	OTA100000046	SSA		Intermittent	Banking & Financial Services	State CT	2015	TBD	The advisor is providing assistance to the Central Bank of Somalia (CBS) in the area of bank supervision, with a focus on improving capacity of CBS staff to understand financial institution operation and management and examine financial institutions based upon international safety and soundness standards. Due to security restrictions, technical assistance is being delivered through a series of capacity building workshops in Nairobi, Kenya.
86	South East Asia Regional IFT	OTA4053	OTA400000053	ASIA	South East Asia	Resident	Government Debt & Infrastructure Finance	TIATA	2013	2020	Provide recommendations for institutionalizing the prioritization of alternative energy projects; development of a methodology for identifying, valuing, and allocating project risks; design of roadmap for financing of future power generation and/or purchases by Independent Power Producers; staff capacity building activities that will increase institutional knowledge for project finance such as for feasibility studies, requests for proposals and contracts, financial structure, contract negotiation, tender and bidder selection, and condition precedent to project construction; development of a "front office" function that can manage an outreach program to mobilize private investment (international and domestic) in renewable energy projects.
87	Sri Lanka	OTA2057	OTA200000057	Asia		Resident	Budget and Financial Accountability	STATE	2017	2019	The Advisor will provide technical assistance to the Sri Lankan Ministry of Finance to strengthen public financial management, specifically improvements to treasury operations including improving commitment and cash controls. Shoring up the national public finances is one of the highest political priorities of the Government of Sri Lanka. Technical assistance objectives will focus on: <ul style="list-style-type: none"> • Expanding and improving the implementation of the treasury single account (TSA) concept, including expanding the scope of the TSA to include state owned enterprises and other government entities, as appropriate; • Insuring the implementation of enhanced commitment controls within the planned Integrated Treasury Management Information System to reduce the accumulation of arrears and improve internal controls; • Improving the efficiency of treasury operations by streamlining the number of operational bank accounts through the use of centralized payments and other techniques; • Designing and implementing strategies to improve liquidity management such as: implementing new bank arrangements based on competitive bidding, expanding the use of electronic payments, and reducing petty cash through the use of payment card or other innovative payment modalities; • Insuring improved coordination between revenue collecting agencies and treasury; • Developing procedures to insure that the ITMIS is periodically reconciled with internal debt management systems; and • Designing a professional development training program for treasury personnel.
88	Sri Lanka	OTA3090	OTA300000090	ASIA		Resident	Economic Crimes	TIATA/ESF	2017	2020	Assist the Government of Sri Lanka stakeholders in the development of their AML/CFT regime, to include supporting the effectiveness of the FIU; enhancing risk-based AML/CFT supervision of the financial system; and improving money laundering case development and asset forfeiture.

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89 Sri Lanka	OTA4040	OTA4000000040	ASIA		Resident	Government Debt & Infrastructure Finance	STATE	2016	2020	Enhance the capacity of Treasury personnel to effectively plan for and manage the sovereign's debt, including advice on debt management organization, relevant laws, capacity building, and introduction of global best practices. Provide technical assistance to the CBSL to prepare a Request for Proposal (RFP) with detailed specifications for an automated trading system (ATS). The RFP will also include a request from the vendor to provide a proposal for a bond clearing platform appropriate for the ATS proposed by the vendor, including requirements, functionalities, costs, and an implementation plan immediately after setting up the trading system. Develop a consolidated debt database (data warehouse) that can be used by the CBSL, Treasury Operations Department, External Resources Department, and understand, analyze, and manage the total stock of outstanding sovereign debt, including contingent liabilities such as sovereign guarantees. Develop practices and strategies to help minimize interest rate volatility in the government securities market, including instituting regular and predictable issuance, developing appropriate new instruments, and enhancing market communication.
90 St. Kitts and Nevis	OTA3089	OTA3000000089	LAC		Intermittent	Economic Crimes	TIATA	2017	2018	Provide expert consultation to the Eastern Caribbean Central Bank (ECCB) to support its supervision of the domestic banking sector in the eight countries within the Eastern Caribbean Currency Union (ECCU) that fall under its jurisdiction, to include (1) developing ECCB approach to anti-money laundering and countering the financing of terrorism (AML/CFT) supervision for institutions licensed under the Banking Act, providing for the application of consistent supervision across the eight countries under ECCB authority which vary in legal and regulatory requirements; (2) improving ECCB capacity to conduct off- and onsite AML/CFT supervision, especially in the area of the development and review of off- and onsite examination processes and tools; (3) mentoring ECCB examiners during off- and onsite AML/CFT examination of a regulated entity in St. Vincent and the Grenadines (SVG) to underscore practical implementation of processes and tools; (4) developing ECCB mechanisms to coordinate with AML/CFT stakeholders in each ECCU country; and (5) establishing ECCB AML/CFT outreach activities to regulated entities.
91 St. Vincent and the Grenadines	OTA3086	OTA3000000086	LAC		Intermittent	Economic Crimes	TIATA	2017	2019	Assist the Government of St. Vincent and the Grenadines to resolve impediments to effective implementation of its AML/CFT regime by focusing on (i) improving the operation of the FIU; (ii) financial sector supervision with emphasis on the domestic banking sector through a concurrent ECT/Banking and Financial Services (BFS) engagement with the ECCB; and (iii) financial crimes case development, including analysis, investigation, and prosecution of money laundering and underlying predicate crimes as well as asset recovery.
92 Tanzania	OTA5025	OTA5000000025	SSA		Intermittent / Project Manager	Revenue Administration and Revenue Policy	TIATA	2012	2017	Enhancing the effectiveness of audits of businesses in telecommunications, tourism, construction and financial instruments; Ensuring that progress made by the Tanzania Revenue Authority in the audit of transfer pricing issues on multinational enterprises continues; Expanding the capabilities of the Tax Investigations Department in deterring and combating tax fraud; Assisting with issues that arise in the acquisition and deployment of the New Integrated Domestic Revenue System (IDRAS); and, developing TRA's effectiveness in tax administration for the oil and gas industry.
93 Trinidad and Tobago	OTA3062	OTA3000000062	LAC	CBSI	Intermittent	Economic Crimes	INL / TIATA	2016	2019	ECT technical assistance is designed to assist the Government of T&T (GoT&T) resolve impediments to effective implementation of its anti-money laundering and counter the financing of terrorism (AML/CFT) regime. Capacity building activities are focused on the operational effectiveness of enforcement authorities, to include the FIU, FIB as well as prosecutors and are coordinated through the leadership of the NAMLC.
94 Tunisia	OTA1021	OTA1000000021	MENA		Resident (Full-time)	Banking & Financial Services	STATE	2016	2018	The advisor is providing technical assistance to the Central Bank of Tunisia in the area of Financial stability, in the development of financial dashboards and benchmarks and in conducting stress tests of individual institutions pertaining to both the financial and real sectors. She will also be helping coordinate assistance provided by intermittent OTA advisors in the area of problem bank resolution, financial inclusion and residential real estate price index.
95 Uganda	OTA2054	OTA2000000054	SSA		Resident	Budget and Financial Accountability	TIATA	2015	2018	The OTA Advisor will provide assistance to the Ugandan Ministry of Finance, Planning and Economic Development (MoFPED), to address a number of critical budget formulation and monitoring challenges. The Advisor will assist with the migration from output oriented budgeting (OOB) to performance based budgeting (PBB). The migration will improve credibility of budget processes through improved links between the budget and national policy objectives. The proposed work of the Resident Advisor will dovetail the Ugandan governments Financial Management and Accountability Programme (FINMAP) for 2014 to 2018.
96 Uganda	OTA2062	OTA2000000062	SSA		Intermittent	Budget and Financial Accountability	STATE	2017	2020	The OTA Advisor will serve as technical advisor to the Ministry of Finance, Planning and Economic Development and the Ministry of Health of the Republic of Uganda. The advisor is expected to provide assistance in strengthening its efforts to implement and manage the economic and financial aspects of a sustainable national response to HIV/AIDS. The advisor will assist in the establishment of structures to support the Ministry's ability to coordinate and manage all HIV/AIDS financial resources and ensure efficient mobilization of these resources. This includes implementing and monitoring enhanced financial procedures, analysis and internal controls; providing expert advice on funding options for health programs; and, establishing proper structures for effective governance and accountability of Global Fund Grant resources.

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97 Uganda IFT	OTA4061	OTA400000061	SSA		Intermittent	Government Debt & Infrastructure Finance	TIATA	2017	2020	OTA intermittent advisor will provide technical support to the PPP unit within Uganda's Ministry of Finance to help strengthen its institutional capacity. If initial engagement is effective, OTA may request a resident advisor. Infrastructure needs in Uganda are crucial, as is the case with most sub-Saharan countries. The PPP unit is in the early stages of development and new projects designed and prepared at contracting authorities will need the guidance of the PPP unit to move forward. The objectives for the project are: to institutionalize the PPP unit's organization and approval processes to develop sufficient capacity for effective infrastructure financing; create a set of regulations regarding minimum requirements for PPP projects; create donor coordination efforts to organize interested donors with effective and complementary engagement and; create guidelines and appropriate reporting systems for monitoring operations, particularly as it relates to fiscal liabilities and potential contingent liabilities. Engagement is expected to end when Uganda has a fully staffed and functioning PPP Unit that is able to effectively guide contracting authorities through project preparation and set appropriate allocations of risk between the private sector and the GOU. Estimated time frame is 3-4 years.
98 Ukraine	OTA1012	OTA100000012	EUR		Intermittent	Banking & Financial Services	STATE	2014	TBD	The advisors are providing assistance to the Deposit Guarantee Fund (DGF) of Ukraine, with a focus on improving the DGF's legal framework, operation policies & procedures, and problem bank intervention and resolution strategies. Intermittent advisors are also providing assistance with the development of on-site and off-site monitoring methodologies for problem banks and pricing and valuation methodologies for non-performing loans in problem or failed banks. At the National Bank of Ukraine, intermittent advisors are focusing assistance on bringing about long-term reforms of the banking sector in a variety of areas.
99 Ukraine	OTA2047	OTA200000047	EUR		Resident	Budget and Financial Accountability	STATE	2015	2020	The resident advisor will be providing technical assistance to implement a medium term budget framework and develop a standardized system of key performance indicators for the national government program budgets.
100 Ukraine	OTA5010	OTA500000010	EUR		Resident / Intermittent	Revenue Administration and Revenue Policy	STATE	2015	2020	Assistance helps the State Fiscal Service identify and remove legal and administrative barriers that impede adoption of sound tax administration practices and reforms; develop the skills and knowledge to accurately and consistently conduct specialized audits of financial institutions and international transactions; improve audit capacity generally; develop and use IT to manage compliance; increase effectiveness in implementing human resources policy, and strengthen anti-corruption investigations.
101 Ukraine	OTA4014	OTA400000014	EUR		Intermittent	Government Debt & Infrastructure Finance	STATE	2015	2017	OTA provides technical assistance to MOF officials who have responsibility for issuing and managing the sovereign debt of the country. The principal areas of assistance include, but are not necessarily be limited to: undertaking a review and gap analysis of existing business processes as they relate to international best practices and standards; including recommendations for mitigation of identified risks and a strategy to enable the MOF to achieve business process modernization, integration and standardization; enhancements to the Ministry's fiscal operations to adequately finance the government; and enhancements to the Ministry's non-fiscal operations to mitigate the risks inherent in government guarantees and contingent liabilities for SOEs and other entities.
102 Ukraine IFT	OTA4051	OTA400000051	EUR		Intermittent	Government Debt & Infrastructure Finance	STATE	2015	2017	Advisor is expected to provide technical assistance to MOI officials who have responsibility for overseeing Ukraine's transportation and logistics infrastructure. OTA may decide to assign additional intermittent advisors to assist the Resident Advisor. OTA intends to provide assistance to achieve the following objectives: Review and make recommendations for legislation and regulations that impact investment in seaports, inner waterways and aviation sectors. Develop methodologies for the identification, prioritization and preparation of infrastructure investment opportunities and establish guidelines for project proposals, feasibility studies, and standardized contracts in seaports, inner waterways and aviation sectors; and establish a formal investor outreach function in the MOI that would, among other things, develop a strategy for communicating with potential private sector investors about project priorities, developments and performance.
103 West African Economic and Monetary Union	OTA4049	OTA400000049	SSA	WAEMU Region	Resident/Regional	Government Debt & Infrastructure Finance	TIATA	2014	2019	Support the WAEMU States' Public Debt Securities Agency (AUT) senior officials in their work to strengthen the National Treasuries' issuance and management of public debt securities and development of the regional market.
104 Zambia	OTA5028	OTA500000028	SSA		Intermittent / Project Manager	Revenue Administration and Revenue Policy	TIATA	2012	2017	Assistance to the Zambia Revenue Authority (ZRA) includes 1) reengineering debt management activities; 2) designing a program to increase corporate and employee productivity; 3) establishing a robust and structured appeals process for audit and customs; 4) strengthening internal affairs operational capability; 5) enhancing outreach for taxpayer education; 6) streamlining customs operations through the use of risk management; and 7) supporting the criminal investigation division.