US TREASURY OFFICE OF TECHNICAL ASSISTANCE - ASIA

As of 3/31/16

	Country / Project	Project Number	Region	Regional Project	Advisor / Project Type	Assistance Area	Funding	Start Date	Projected End Date	Project Objectives
1	Afghanistan	OTA2001	ASIA		Intermittent	Budget and Financial Accountability	USAID	2015	TBD	Provide assistance, including in the form of conceptual guidance, to the Ministry of Finance (MoF) to support budget reforms, including linking the proposed national policy system to the national and provincial budget processes as well as development of baseline budgets and forward estimates.
2	Burma	OTA3074	ASIA		Intermittent	Economic Crimes	USAID	2013	2018	Provide technical assistance to the Myanmar Financial Intelligence Unit (MFIU) and other government of Burma (GoB) stakeholders focused on anti-money laundering and counter-terrorist financing (AML/CFT) regime development and organizational development issue. Assistance includes: (a) support for the MFIU towards the aim of becoming a functioning financial intelligence unit that meets international standards to include establishment of an electronic reporting, analytic and case management system; (b) support for improving risk-based supervision of the financial sector; and (iii) collaboration with UNODC on support for money laundering case development and asset forfeiture procedures.
3	Burma	OTA5042	ASIA		Resident	Revenue Administration and Revenue Policy	USAID / TIATA	2013	2017	Resident advisor helping establish and develop a Large Taxpayer function, which will have the greatest impact on revenue and taxpayer participation at the corporate level; assisting in self-assessment as taxpayers who do not voluntarily file and pay; coaching in project management, due to the overwhelming amount of foundation building and change required of this immature tax administration; and providing classroom and on-the-job training and development to support audits and collections. Site visits scheduled for 2016 will continue implementing procedures and training put in place in 2014 and 2015, for audit (including specialized industries), collections, and public relations. The resident and intermittent advisors will focus efforts on ensuring accuracy of returns and payment of obligations, improving operational efficiency and effectiveness, and supporting voluntary compliance.
4	Cambodia	OTA1003	ASIA		Intermittent	Banking & Financial Services	TIATA	2010	TBD	The advisor is providing technical assistance to the NBC's Research and Statistics to strengthen the NBC's capacity to regulate base money in the economy and provide it with the ability to regulate fast-growing overall credit, made more difficult due to Cambodia's dollarized economy. The advisor is advising staff in the selection of an objective for monetary policy, and how that objective might change if the economy were to de-dollarize. The advisor is also providing capacity building training in assist the NBC in measuring the aggregate liquidity of the banking system and in preparing tables for the supply and demand of money and using forecasting skills to forecast the supply and demand of base money in future quarters.
5	Cambodia	OTA1003	ASIA		Resident + Intermittent	Banking & Financial Services	TIATA	2010	TBD	The advisor is assisting the Cambodian MOEF in reviewing the Cambodian Law on Insurance to determine if law permits a life insurance program. If law permits assist Ministry of Economy and Finance in developing a life insurance program and the policies and procedures of supervising life insurance sector.

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6	Cambodia	OTA3073	ASIA		Resident	Economic Crimes	TIATA	2009	2016	Improve the Cambodian Financial Intelligence Unit's (CAFIU) ability to receive and analyze mandatory reports efficiently using appropriate processes and technologies. Improve human technical and analytic skills among CAFIU staff. Improve AML/CFT regulatory capacity of National Bank of Cambodia (NBC) and Ministry of Finance. Work with law enforcement bodies (including Anti-Corruption Unit) to build operational interfaces and collaborative mechanisms with CAFIU. Work with other holders of information to allow appropriate access and use by CAFIU. Raise awareness, knowledge, and skills among regulated entities to enable better regulatory compliance and increased volume and quality of reporting.
7	Cambodia	OTA5003	ASIA		Intermittent / Project Manager	Revenue Administration and Revenue Policy	TIATA	2009	2016	Project with Cambodia's General Directorate of Tax (GDT) helped draft regulations for oil and gas import production and develop tools and skills to audit oil and gas enterprises, in 2009 and 2010. Subsequent years have focused on developing manuals and procedures to effectively audit financial institutions, construction industry, and telecommunications sector. The project supported the implementation of a systematic taxpayer education system to enhance the GDT's capacity to serve taxpayers and to educate the public in complying with tax law. Advisors providing guidance on arrears collection to reduce arrears balances and stem their growth. Advisors are helping to streamline the organizational structure and its management and improve the HR process to assure adequate and competent staffing. Anti-corruption assistance, started in late 2013, has helped draft a code of conduct and a draft internal audit manual. The 2016 work plan continues assistance in the following areas: 1) internal audit, to establish the necessary checks and balances to prevent waste, fraud, and abuse; 2) tax arrears, supporting implementation of standardized procedures to resolve accounts and improve the GDT's ability to collect tax arrears due; 3) human resources, to include implementation of a merit-based personnel management system and support for the strategic and operational goals outlined in the government's Revenue Mobilization Strategy; and 4) specialized industry audit, to improve tax compliance and conduct quality audits in the telecommunications and transportation sectors.
8	India	OTA4003	ASIA		Intermittent	Government Debt & Infrastructure Finance	TIATA	2016	2017	Initial work is focused on the Middle Office of the MoF. Areas of focus are 1) to assist in understanding of the US debt management structure and functions; 2) better understand other countries public debt management organizational structures and operations; 3) recommendations for improving forecasting and management of revenues and cash balances; 4) recommendations for increasing retail participation in GoI securities; and 5) recommendations for information technology requirements for management of GoI debt and cash.
9	Indonesia IFT	OTA4036	ASIA		Resident	Government Debt & Infrastructure Finance	TIATA	2016	2020	This project will place a Resident Advisor to provide technical assistance on preparing new infrastructure projects for financing. The advisor will be based at the Ministry of Finance's PPP Center and will also work with two related agencies, the KPPIP (Committee for Infrastructure Acceleration) and Bappenas (the State Planning Ministry). The effort will focus on building capacity to develop appropriate policies and methods for preparing projects to be financed and coordinating this process through the related agencies.

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10	South East Asia Regional IFT	OTA4053	ASIA	South East Asia	Resident	Government Debt & Infrastructure Finance	TIATA	2013	2017	Provide recommendations for institutionalizing the prioritization of alternative energy projects; development of a methodology for identifying, valuing, and allocating project risks; design of roadmap for financing of future power generation and/or purchases by Independent Power Producers; staff capacity building activities that will increase institutional knowledge for project finance such as for feasibility studies, requests for proposals and contracts, financial structure, contract negotiation, tender and bidder selection, and condition precedent to project construction; development of a "front office" function that can manage an outreach program to mobilize private investment (international and domestic) in renewable energy projects.
11	Mongolia	OTA2005	ASIA		Resident	Budget and Financial Accountability	TIATA	2015	2018	The Advisor will support the implementation of a new standardized chart of accounts, program budgeting, and monitoring and reporting of investment projects. The advisor will: document the current classifications used for Budget, the required Financial Reporting, Management Reports and Program reporting, and analyze for commonalities and discrepancies; document the reporting needs in order for the Government to comply with laws and regulations and support effective financial analysis at both the national and sub-national levels of the government; analyze current program budgeting efforts in Health and Education programs to benchmark against best practices and develop “lessons learned”; ensure that account coding structure developed under Problem 1 accommodates program classifications to support program budgeting; develop a proposed structure and methodology to identify objectives and results that are tied to national and sector policy priorities; develop a program budgeting structure to be used uniformly by the government including goals, objectives, programs, activities as well as output and outcome indicators; recommend a reporting structure for capturing data on capital (investment) projects at all levels and reporting on a consolidated basis; and develop templates for compiling data on individual projects and consolidating into a government-wide monitoring report.
12	Mongolia	OTA4005	ASIA		Resident	Government Debt & Infrastructure Finance	TIATA	2010	2017	Provide technical assistance to MOF for domestic government securities market development; increased ability to access international debt markets, improved capacity to effectively forecast and manage cash balances; and development of a sovereign wealth fund.
13	Mongolia	OTA5004	ASIA		Intermittent / Project Manager	Revenue Administration and Revenue Policy	TIATA	2010	2017	Assistance to Mongolia’s recently reorganized General Authority on Customs and Taxation (GACT) focuses on: risk assessment; scope and depth of audit plans; tax liability of multi-national enterprises; review of agreed audit workload; and provision of internationally recognized audit techniques for specific economic sector -- financial services, construction, among others. The project has helped to establish a key client manager regime in taxpayer service and implement a returns submission process consistent with self-assessment. Focused shifted in 2015, at the request of the GACT to apply lessons learned from the LTO to the tax administration generally. Therefore, in 2015 and 2016, the project is supporting improvements to submission processing (beyond the LTO), international taxation (beyond the LTO), functional management throughout the GDT, initially focusing on audit, and improving registration and taxpayer information for small and medium sized businesses. In 2016, the project will 1) expand taxpayer education and services at an enterprise level to support voluntary compliance

	Country / Project	Project Number	Region	Regional Project	Advisor / Project Type	Assistance Area	Funding	Start Date	Projected End Date	Project Objectives
14	Philippines	OTA1041	ASIA		Resident	Banking & Financial Services	TIATA	2015	TBD	The resident advisor is providing technical assistance to the Central Bank of the Philippines (Bangko Sentral ng Pilipinas- BSP) in the development of financial dashboards and benchmarks and in conducting stress tests of individual institutions pertaining to both the financial and real sectors. He will also be helping coordinate assistance provided by intermittent OTA advisors in the area of macroeconomic policy, modernization of Information Technology systems and residential real estate price index.
15	Philippines	OTA1041	ASIA		Intermittent	Banking & Financial Services	TIATA	2014	TBD	The advisor is providing technical assistance in the area of Information Technology (IT) Modernization to the central bank of the Philippines (Bangko Sentral ng Pilipinas – BSP). Specifically, the advisor is focusing on defining the terms of reference (TOR) and scope for an IT Modernization Study at BSP. The primary purpose of the study is to develop a framework and a road map for IT modernization at BSP. The advisor has been attending meetings of the IT Steering Committee comprised of Deputy Governors, Monetary Board members and key senior managers to explain the rationale for undertaking IT modernization. The advisor is also responsible for the formation and coordination of an IT Modernization working group (ITMWG). The working group will coordinate all aspects of the modernization study as well as the implementation of the recommendations of the study. The ITMWG will develop an interim framework for the governance and management of enterprise IT based on globally accepted Control Objectives for Information and Related Technology (COBIT). The advisor is
16	Philippines	OTA1041	ASIA		Intermittent	Banking & Financial Services	TIATA	2015	TBD	The advisor is providing technical assistance to the Central Bank of the Philippines (Bangko Sentral ng Pilipinas-BSP) in the area of real estate price indexes. The BSP is in the process of setting up an REI for residential real estate, and another index yet to be developed to monitor commercial real estate transactions. These indices are intended to help BSP monitor implied economic and financial risks in these rapidly growing markets, particularly in greater Manila. Building on a series of missions undertaken since September 2014, the intermittent advisor will assist in the development of these indices, using the real estate multiple listing system (MLS), public records and information from the individual bank databases, and other sources. He will also work with BSP bank examiners to enhance their understanding of real estate lending, and asset and collateral valuation.
17	Philippines	OTA1041	ASIA		Intermittent	Banking & Financial Services	TIATA	2015	TBD	The advisor is providing macroeconomic management assistance to the Central Bank of the Philippines (Bangko Sentral ng Pilipinas- BSP. BSP's Economic Research Department has requested OTA assistance in the development of a Computable General Equilibrium (CGE) model for BSP, as it plans to apply the CGE to its analysis of monetary policies. Additionally, the International Division of the Supervision Department has asked the OTA advisor to provide training to its staff in analyzing the risk and pricing of derivatives, as a way to gauge their use by supervised financial institutions
18	Philippines	OTA4047	ASIA		Resident	Government Debt & Infrastructure Finance	TIATA	2014	2017	Provide technical assistance to help increase the domestic debt market liquidity and resilience through structural improvements and the introduction of new instruments and techniques.

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19	Philippines IFT	OTA4056	ASIA		Resident	Government Debt & Infrastructure Finance	TIATA	2015	2018	The Republic of the Philippines has made infrastructure development a national priority and has identified Public-Private Partnerships as the primary means of attracting private capital to the infrastructure sector. However, available domestic financing for infrastructure is limited by a number of regulatory and structural obstacles in the local capital market. GDIF is initiating a new engagement which will facilitate infrastructure finance by assisting the government in its broader efforts to improve the local corporate bond market.
20	Philippines	OTA5041	ASIA		Intermittent	Revenue Administration and Revenue Policy	MCC	2013	2016	In 2014-2015, advisors worked with the Bureau of Internal Revenue (BIR) to promote the effectiveness of Document Processing Divisions, streamline electronic processing of tax returns, re-design forms to be suitable for optical read and electronic processing – and provide a protocol for in-house design. The Task Order was amended in September 2015 to include transfer pricing assistance. A December 2015 assessment developed recommendations on international audit and identified training needs at the BIR. Subsequent TDYs focused on determining transfer pricing risk and conducting a transfer pricing audit techniques course. The final mission in April 2016 will focus on cases selected by the BIR for transfer pricing audits, demonstrate use of related-party transactions form, included in the corporate tax return, for planning and analysis, and meet with audit teams to implement standardized procedures on selected cases.
21	Vietnam	OTA2007	ASIA		Resident	Budget and Financial Accountability	TIATA	2013	2017	The OTA advisor will assist the Ministry of Finance in designing, implementing and institutionalizing IPSAS with Vietnam. As both the International Monetary Fund and the World Bank are also working on IPSAS issues, the advisor will coordinate closely with both organizations to ensure there is no duplication of effort. Included, but not limited are the following actions, Legislative changes and development of new accounting standards and procedures; the budget and accounting code structures must be consistent and allow for capturing data in a format consistent with IPSAS; develop the organizational capacity to implement IPSAS; there must be institutional capacity to fully understand and implement the IPSAS standards; Data will need to be compiled in a format required for IPSAS financial statements; Government business Enterprises (GBE) must be identified; training will be needed to implement new procedures; support will be needed during the rollout.

US TREASURY OFFICE OF TECHNICAL ASSISTANCE - MIDDLE EAST AND NORTH AFRICA

As of 3/31/16

	Country / Project	Project Number	Region	Regional Project	Advisor / Project Type	Assistance Area	Funding	Start Date	Projected End Date	Project Objectives
1	Iraq	OTA1019	MENA		Intermittent	Banking & Financial Services	State	2009	2017	The advisor is helping the Central Bank of Iraq (CBI) develop and implement a data project, which will facilitate electronic submission of bank reporting data and better analytical instruments for examiners and analysts. He is also promoting regional harmonization of reporting frameworks.
2	Jordan	OTA4041	MENA		Intermittent	Government Debt & Infrastructure Finance	USAID/TIATA	2015	2018	Strengthen the Ministry of Finance's debt management capacity, deepen and broaden the domestic debt market, improve the management of risks in the debt portfolio, develop and execute a debt strategy and expand Jordan's market funding sources (domestic and international).

US TREASURY OFFICE OF TECHNICAL ASSISTANCE - EUROPE AND EURASIA

As of 3/31/16

	Country / Project	Project Number	Region	Regional Project	Advisor / Project Type	Assistance Area	Funding	Start Date	Projected End Date	Project Objectives
1	Georgia	OTA5009	AEECA		Intermittent / Project Manager	Revenue Administration and Revenue Policy	AEECA	2012	March 2016	Improve auditor performance, audit management, and audit issue resolution at the Georgia Revenue Service as well as strengthen the interaction between the taxpayer services and audit monitoring functions. A resident audit advisor was posted to Tbilisi in March 2012 - March 2014, with intermittent advisors working on customs, international audit issues, accounting standards, and other areas to supplement her expertise. One local tax policy subject matter expert who helped to implement the USAID-funded Economic Prosperity Initiative project was under a consulting agreement to provide tax expertise and project continuity. In 2015, the project focused largely on customs assistance, development of an audit training capacity, and beginning a gaming audit program at the GRS. The final assistance mission in customs concluded in March 2016.
2	Kosovo	OTA1009	AEECA		Intermittent	Banking & Financial Services	AEECA	2013	2015	The intermittent advisor is providing the Central Bank of Kosovo technical assistance in the area of banking supervision to address shortcomings identified in Kosovo's recent Financial Sector Assessment Program (FSAP) Review and to achieve compliance with the Basel Core Principles of Effective Banking Supervision.
3	Kosovo	OTA1009	AEECA		Intermittent	Banking & Financial Services	AEECA	2010	2015	The advisor is providing senior-level advice and mentoring to Governor of Central Bank in the areas of central bank operations and backing sector oversight.
4	Kosovo	OTA1009	AEECA		Resident	Banking & Financial Services	AEECA	2012	2015	The resident advisor is providing advice to the Central Bank of Kosovo in the areas of insurance sector supervision.
5	Kosovo	OTA1009	AEECA		Intermittent	Banking & Financial Services	AEECA	2012	2015	The intermittent advisor provides training for Bank Examiners, helps Central Bank with Appraisal and property Regulations, plans sessions with the Bankers Association for future Appraisal training classes for the Banks and advises the Liquidator on the disposition of the former Credit Bank of Pristina assets.
6	Kosovo	OTA4010	AEECA		Intermittent	Government Debt & Infrastructure Finance	AEECA	2007	2017	Identify and verify debt obligations assumed by Kosovo; develop a debt management unit within the Treasury; recommend structure and composition of post-status legal framework for external, domestic, and municipal debt, and guarantees and contingent liabilities; move from cash rationing to cash management; develop strategy and policies for investment and management of government funds.
7	Moldova	OTA1010	AEECA		Resident + Intermittent	Banking & Financial Services	AEECA	2011	2017	The advisor(s) are providing technical assistance to the National Bank of Moldova (NBM) in the area of banking supervision to guide central bank regulators in those techniques and practices used widely in the international banking community to diagnose potential problem banks, and to take early corrective action (e.g. revise or cease overly-speculative lending practices; increase capital reserves). The advisor(s) are also assisting the NBM to deal with recent bank failures and improve its capacity to deal with problem banks.
8	Ukraine	OTA1012	AEECA	Ukraine	Resident (Full-time)	Banking & Financial Services	AEECA	2015	TBD	The advisor is providing assistance to the Deposit Guarantee Fund (DGF) of Ukraine, with a focus on improving the DGF's legal framework, operation policies & procedures, and problem bank intervention and resolution strategies.

	Country / Project	Project Number	Region	Regional Project	Advisor / Project Type	Assistance Area	Funding	Start Date	Projected End Date	Project Objectives
9	Ukraine	OTA1012	AEECA	Ukraine	Intermittent	Banking & Financial Se	STATE	2014	TBD	Intermittent advisors are providing assistance with the development of on-site and off-site monitoring methodologies for problem banks and pricing and valuation methodologies for non-performing loans in problem or failed banks. At the National Bank of Ukraine, intermittent advisors are focusing assistance on bringing about long-term reforms of the banking sector in a variety of areas. Also, intermittent advisors will assist the NBU with on-site and off-site monitoring capacity building.
10	Ukraine	OTA2047	AEECA		Intermittent	Budget and Financial A	STATE	2015	2020	On an intermittent basis, OTA intends to provide the Ukrainian Ministry of Finance with assistance in liquidity management operations, specifically in the following areas: expansion of the functionality of the treasury single account to improve liquidity, improvements to cash flow forecasting, development and implementation of a framework for liquidity management and assistance in developing their "E-DATA," public financial information disclosure system.
11	Ukraine	OTA4014	AEECA		Resident	Government Debt & Infrastructure Finance	STATE	2015	2017	OTA provides technical assistance to MOF officials who have responsibility for issuing and managing the sovereign debt of the country. The principal areas of assistance include, but are not necessarily be limited to undertaking a review and gap analysis of existing business processes as they relate to international best practices and standards; including recommendations for mitigation of identified risks and a strategy to enable the MOF to achieve business process modernization, integration and standardization; enhancements to the Ministry's fiscal operations to adequately finance the government; and enhancements to the Ministry's non-fiscal operations to mitigate the risks inherent in government guarantees and contingent liabilities for SOEs and other entities.
12	Ukraine IFT	OTA4051	AEECA		Intermittent	Government Debt & Infrastructure Finance	STATE	2015	2017	Advisor is expected to provide technical assistance to MOI officials who have responsibility for overseeing Ukraine's transportation and logistics infrastructure. OTA may decide to assign additional intermittent advisors to assist the Resident Advisor. OTA intends to provide assistance to achieve the following objectives: Review and make recommendations for legislation and regulations that impact investment in seaports, inner waterways and aviation sectors. Develop methodologies for the identification, prioritization and preparation of infrastructure investment opportunities and establish guidelines for project proposals, feasibility studies, and standardized contracts in seaports, inner waterways and aviation sectors; and establish a formal investor outreach function in the MOI that would, among other things, develop a strategy for communicating with potential private sector investors about project priorities, developments and performance.
13	Ukraine	OTA5010	AEECA		Intermittent	Revenue Administration and Revenue Policy	STATE	2015	2020	Assistance to the State Fiscal Service is focused on improving ability to conduct specialized audit of financial institutions and international transactions, improving audit capacity, IT, human resources policy, and anti-corruption investigation, and providing guidance on improving tax compliance among high net worth individuals.

US TREASURY OFFICE OF TECHNICAL ASSISTANCE - LATIN AMERICA AND THE CARIBBEAN

As of 3/31/16

	Country / Project	Project Number	Region	Regional Project	Advisor / Project Type	Assistance Area	Funding	Start Date	Projected End Date	Project Objectives
1	Colombia IFT	OTA4052	LAC		Intermittent	Government Debt & Infrastructure Finance	TIATA	2014	2016	Provide TA to Financiera de Desarrollo Nacional (FDN) to enhance is capacity to assist PPP projects in Colombia in order to improve their bankability and access sources of financing in the domestic and international markets. FDN seeks to develop a business plan and funding strategy that maintains its local AAA rating to ensure the most cost effective financing available for PPP projects in the domestic and international capital markets. To this end, the focus of this TA is on the following: Adjustment of FDN's internal credit risk management system (Sistema de Administracion de Riesgo Crediticio, or SARC) to accommodate analysis for PPP project lending, SFC standardization requirements, and compliance with regulations; the development of PPP project risk structuring tools and guidelines with the goal of improving the bankability of PPP projects structured by FDN; the assessment of credit enhancement provided by FDN loans and guarantees in order to enhance a PPP project's capital structure through the provision of senior or subordinate debt and/or guarantees by FDN; the development of FDN funding and credit rating strategies to obtain financing through corporate debt issuances in the domestic and international debt markets or increased equity investment; and the improvement of stakeholder integration and investor outreach to facilitate collaboration with other prime stakeholders in the PPP project cycle such as Agencia Nacional de Infraestructura (ANI), Hacienda, SFC, and others.
2	Costa Rica	OTA3060; OTA3045	LAC	CARSI	Resident	Economic Crimes	TIATA/INL (CARSI)	2010	2016	Assist the government of Costa Rica (GoCR) to (a) strengthen the financial intelligence unit (FIU) as a core institution of the anti-money laundering and countering the financing of terrorism (AML/CFT) regime – including in the areas of analysis and referral, reporting entity interfaces, and strengthening the relationship with the prosecution service as the recipient of FIU work product; (b) support effective, risk-based AML/CFT supervision of the financial system – including the development and/or refinement of manuals, off- and on-site examination policies and procedures, and by facilitating a deeper and more collaborative engagement between supervisory agencies and reporting entities; and, (c) continue to involve Costa Rican AML/CFT stakeholders in regional workshops and other activities as part of the U.S. Government's Central America Regional Security Initiative (CARSI).
3	Dominica	OTA3077	LAC	ECBSI	Intermittent	Economic Crimes	INL (CBSI)	2013	2016	Provide analytical training based on best international practices to FIU analysts and other AML/CFT officials to fully exploit Suspicious Transaction Reports (STRs)for investigation and prosecution, and to identify or improve policy and operational mechanisms for the FIUs to function fully in their domestic and international environments.
4	Dominican Republic	OTA1040	LAC		Intermittent	Banking & Financial Services	TIATA	2015	2016	The advisor is assisting the Central Bank in the area of real estate price index. The Central Bank plans to develop a Real Estate Price Index (REPI) to serve as reference point for analyzing market growth and necessary adjustments to asset valuation guidelines.

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5	Dominican Republic	OTA1049	LAC		Intermittent	Banking & Financial Services	TIATA	2013	2016	The advisors are providing technical assistance to the Central Bank in the area of Secured Transactions. They reviewed the laws on security transactions taken in other countries to understand the new approach on this matter in the law applied, informed the policy makers, private sector and international donors about the importance of the Secured transactions framework and its impact on the country competitiveness, especially to ease the credit access to the MSEs. They also worked on developing a roadmap for a successful Secured Transactions Reform (STR) in the DR and obtained first-hand evidence to enable the formulator team, people who pass the reforms and sectors involved in its implementation, knowing the experience of implementing the reforms and its operation.
6	Dominican Republic	OTA2038	LAC		Resident	Budget and Financial Accountability	TIATA/USAID	2014	2016	The budget advisor will work within the National Treasury of the Ministry of Hacienda to support the implementation of the Treasury Single Account concept to improve treasury and cash management operations. The advisor will support the National Treasury in the following broad areas: Improve Cash and Liquidity Management; develop an Investment Division of the National Treasury; develop and implement optimal banking structures and services to the support the treasury single account concept. The advisor will assist with the implementation of the TSA concept as well as provide advice and assistance on the development of the National Treasury's new roles and responsibilities as the cash manager of the government and a central financial function.
7	Dominican Republic	OTA4030	LAC		Intermittent	Government Debt & Infrastructure Finance	TIATA	2008	2016	Strengthen Public Credit Office within parameters of the public debt law; formulate a process for developing a national debt management strategy on an annual basis and for reporting on the implementation of the strategy; reduce foreign exchange vulnerability; deepen and widen investor base for government securities by creating an investor relations office; investigate and make recommendations on methods to manage contingent liabilities; create an inter-Institutional Technical Committee to work on projects to improve the working relationship between Central Bank and Hacienda and promote capital markets development; build capacity of DMO staff.
8	El Salvador	OTA1033	LAC		Intermittent	Banking & Financial Services	TIATA	2010	2016	Intermittent Advisor is providing support to the SSF to develop a new IT Risk Manual to ensure all necessary security protocols are in place. Support is also being provided to develop new supervisory methods for previously unsupervised financial cooperatives in addition to directing the development and implementation of a new website function allowing publication of appropriate financial sector time-series and relative analytical tools. A new regional study of Money Business Services will be initiated in the country with subsequent rollout expected throughout the region
9	El Salvador	OTA1015	LAC		Intermittent	Banking & Financial Services	TIATA	2014	TBD	Intermittent advisor is providing technical assistance to the Instituto de Garantia de depositos of El Salvador in updating their legal framework to adapt their deposit insurance scheme and resolution process to the Internationally accepted best practices such as the IADI Core principles for Effective Deposit Insurance Systems and the Key Attributes of Effective Resolution Frameworks.

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10	El Salvador	OTA2035	LAC		Resident	Budget and Financial Accountability	TIATA	2016	TBD	The advisor will provide assistance and advice to the General Directorate of the Treasury of the Ministry of Hacienda on implementing organizational and operational reforms to the Treasury. These reforms will focus on implementation of the Treasury Single Account concept and implementing and institutionalizing important Treasury reforms, which includes changes to regulations, procedures manuals, organizational charts, job descriptions, banking arrangements and information systems. The advisor will provide project management assistance to insure that the various components of the TSA and organizational and functional changes stay on track and are accomplished within the expected timeframes. The advisor will assist with project objectives which include: modernize liquidity management to optimize the government's cash flow and financial programming; develop updates and amendments to budget and financial management laws, regulations, technical manuals that support needed processes changes; develop and implement a new organizational structure to reflect the new roles and responsibilities of the DGT; and providing training and support to staff.
11	El Salvador	OTA3059; OTA3055	LAC	CARSI	Intermittent	Economic Crimes	TIATA/INL (CARSI)	2013	2016	Assist the Government of El Salvador (GoES) to (a) strengthen the financial intelligence unit (FIU) as a core institution of the anti-money laundering and countering the financing of terrorism (AML/CFT) regime – including in the areas of analysis and referral, reporting entity interfaces, and strengthening the relationship with the prosecution service as the recipient of FIU work product; (b) support effective, risk-based AML/CFT supervision of the financial system – including the development and/or refinement of manuals, off- and on-site examination policies and procedures, and by facilitating a deeper and more collaborative engagement between supervisory agencies and reporting entities; and, (c) continue to involve Salvadorian AML/CFT stakeholders in regional workshops and other activities as part of the U.S. Government's Central America Regional Security Initiative (CARSI).
12	Grenada	OTA3077	LAC	ECBSI	Intermittent	Economic Crimes	INL (ECBSI)	2013	2016	Enhance the operational effectiveness of the GFIU to include 1) issuance of guidance to improve the timeliness and quality of suspicious activity reporting; 2) strategic analysis of suspicious transaction reports; 3) development of standard operating procedures (SOPs) for data reception, processing, dissemination, feedback and information exchange; and 4) development of a GFIU operations manual; and 4) statistical reporting as required by the FATF Recommendations. Promote GARFIN supervisory capacity, particularly related to designated non-financial businesses and professions (DNFBPs) and consistent with risk-based principles. Develop AML/CFT investigative, prosecutorial and asset recovery capacity across the range of all Grenadian AML/CFT enforcement stakeholders.
13	Guatemala	OTA3048; OTA3049; OTA3061	LAC	CARSI	Resident	Economic Crimes	TIATA/INL (CARSI)	2010	2016	Assist the government of Guatemala (GoG) to (a) strengthen the financial intelligence unit (FIU) as a core institution within a country's anti-money laundering and countering the financing of terrorism (AML/CFT) regime – including in the areas of analysis and referral, reporting entity interfaces, and strengthening the relationship with the prosecution service as the recipient of FIU work product; (b) support of effective, risk-based AML/CFT supervision of the financial system – including the development and/or refinement of manuals, off- and on-site examination policies and procedures, and by facilitating a deeper and more collaborative engagement between supervisory agencies and reporting (i.e., private sector) entities; and, (c) continue to involve Guatemalan AML/CFT stakeholders in regional workshops and other activities as part of the U.S. Government's Central America Regional

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14	Guatemala	OTA5032	LAC		Intermittent / Project Manager	Revenue Administration and Revenue Policy	MCC	2013	2018	Funded by the MCC as a component of a threshold program, OTA Revenue's assistance to the Superintendencia de Administración Tributaria (SAT) is focused on increasing revenue mobilization by improving the audit, customs, and information technology (IT) functions: • Audit - Strengthen audit quality process in the large and medium taxpayer office to reduce the number of audit adjustments dismissed in the courts. • Customs - Increase revenue collection through effective risk management and the use of a robust post clearance audit program; and strengthen results of examinations by improving port security use of security cameras and use of investigative techniques and inspections. • Information Technology – Examine the IT system to mitigate the opportunities for manipulation and
15	Haiti	OTA1032	LAC		Intermittent	Banking & Financial Services	USAID	2010	2016	The advisors are helping the five newly-hired insurance examiners in the Insurance Supervision Unit to develop policies and procedures to use and follow in their examination of insurance companies. The advisor will also provide capacity building to the newly-hired examiners in the form of on-the-job training in actual examinations of insurance companies and the off-site analysis of insurance company financial statements
16	Haiti	OTA5036	LAC		Intermittent / Project Manager	Revenue Administration and Revenue Policy	USAID	2006	2017	Assistance to the Direction Generale des Impots (DGI) focuses on (1) improving the functionality of the existing information technology resources of the DGI; (2) Implementing a new Revenue Management System for DGI; (3) Improving the operations of the DGC (the Large Taxpayer Office) by improving targeted procedures and management practices; (4) Continuing to strengthen the process and capability for strategic and tactical planning; and (5) Designing and implementing self-assessment tax system that encompasses all levels of tax collection and is compatible with the new IT Structure and e-filing.
17	Haiti	OTA2041	LAC		Resident	Budget and Financial Accountability	USAID	2013	2017	OTA assistance is focused on implementation of a Treasury Single Account. The advisor will: assist with the development of a cash forecasting framework which will incorporate financial planning (commitment controls), procurement and cash planning that will support the orderly execution of the budget; provide support to the Treasury to train accountants and bookkeepers in Sectorial Ministries on how to use the treasury single account; assist with the establishment of a cash management committee which will oversee the implementation of the annual treasury plan; develop and implement strategies and long-range plans to improve cash management practices which will support effective budget execution; and liaise with Integrated Financial Management Information System teams to ensure functionality which supports cash forecasting and treasury functions and establish efficient payment

	Country / Project	Project Number	Region	Regional Project	Advisor / Project Type	Assistance Area	Funding	Start Date	Projected End Date	Project Objectives
18	Honduras	OTA2044	LAC		Resident	Budget and Financial Accountability	MCC	2014	2017	This project will provide advice to the Government of Honduras on development and implementation of initiatives to improve the Government of Honduras' budget formulation and execution by: 1. Improving Budget Analysis: Organize capacity building and change management efforts for SEFIN and line ministry staff on: • Budget forecasting, and • Medium Term Expenditure Framework (MTEF) to forecast of revenue and expenditures of three to five years that will improve fiscal discipline by transparently communicating to the decision maker's the affordability, or lack thereof, to sustain their policy initiatives, and • Orienting the budget to results. 2. Strengthening the Treasury: Develop strategies to re-consolidate separate accounts and prevent further deterioration of the Treasury Single Account (TSA), which allows the Treasurer to manage all the public funds used by the government. 3. Improving Budget Commitment Control: Assist with establishing adequate controls to ensure the availability of uncommitted funds prior to signing a contract.
19	Honduras	OTA2045	LAC		Intermittent	Budget and Financial Accountability	MCC	2014	2017	This project will provide technical assistance to the Honduran Congress on: effective ways of exercising their budget oversight function, developing safeguards to ensure the planned deficit targets are not breached and providing key members of Congress and support staff training in budget analysis concepts.
20	Honduras	OTA2046	LAC		Intermittent	Budget and Financial Accountability	MCC	2014	2017	The advisor will conduct an organizational review of the Honduran procurement agency -- ONCAE, assist with the implementation of a business process redesign and development of position descriptions.
21	Honduras	OTA4032	LAC		Resident	Government Debt & Infrastructure Finance	TIATA	2008	2018	Assist in developing policies to meet financing goals under IMF Agreement. Create greater transparency and accountability in formulation of indebtedness policy and incorporate MTDS in planning process. Promote regular, market-based auctions of standardized instruments. Develop a liability management program for next three years. Assist in implementation of Quasi-fiscal Debt Agreement with BCH. Develop contingent debt registry. Improve cash budgeting and forecasting of future debt requirements.
22	Jamaica	OTA1015	LAC		Intermittent	Banking & Financial Services	TIATA	2014	TBD	The Intermittent advisor is assisting the Jamaican Deposit Insurance in the area of compliance with best practices recommended by IADI. The JDIC is in the process of carrying out a review of how the elements comprising the Jamaican deposit insurance system (DIS) comply with the best practices recommended in the IADI/BCBS Core Principles for Effective Deposit Insurance Systems ("Core Principles"). This technical assistance program would incorporate the following aspects: facilitate the (self-)assessment process to identify opportunities to enhance the DIS features in compliance with the Core Principles, review the financial sector related legal framework to determine how to formalize such enhancements, formulate recommendations in the process of reforms if needed, and assist the JDIC in the implementation of such reforms and enhancements.

	Country / Project	Project Number	Region	Regional Project	Advisor / Project Type	Assistance Area	Funding	Start Date	Projected End Date	Project Objectives
23	Jamaica	OTA3063	LAC	CBSI	Intermittent	Economic Crimes	INL (CBSI)	2012	2017	Improve the capacity of the Financial Intelligence Unit (FIU) to identify and analyze cases of suspected money laundering; the capacity of authorities to regulate and supervise designated non-financial businesses and professions (DNFBPs); the capacity of law enforcement agencies engaged in the investigation of financial crimes and money laundering to include the Financial Investigative Division's (FID) Constabulary Financial Unit (CFU) and Major Organized Crime and Anti-Corruption Task Force (MOCA); and the capacity of the FID Asset Management Unit (AMU) to seize and manage criminals' assets.
24	Panama	OTA3052	LAC	CARSI	Intermittent	Economic Crimes	INL	2015	2016	Assist the government of Panama (GoP) to (a) develop and strengthen the ability of the financial intelligence unit (UAF) to implement the full range of its authorities and responsibilities; (b) support effective, risk-based anti-money laundering and countering the financing of terrorism (AML/CFT) supervision of the financial and non-financial sectors; and, (c) incorporate Panamanian AML/CFT stakeholders in regional workshops and other activities as part of the U.S. Government's Central America Regional Security Initiative (CARSI).
25	Paraguay	OTA1015	LAC		Intermittent	Banking & Financial Services	TIATA	2013	TBD	The intermittent advisor is assisting the Central Bank of Paraguay to strengthen the capacity of its deposit insurance agency in line with internationally recognized Core Principles of Deposit Insurance, allowing the deposit insurance system to better guarantee financial stability.
26	Paraguay	OTA2043	LAC		Resident	Budget and Financial Accountability	TIATA	2015	2017	The advisor will assist in the design, implementation and institutionalization of the Treasury Single Account with attendant improvements in treasury operations including improved budget execution and liquidity management. The project will focus on the following areas: supporting the implementation of cash forecasting and other treasury functions, including the management of the treasury single account within SIAF; developing and implementing strategies to improve cash management practices which will support effective budget execution; supporting the DGTP in evaluating and executing modifications to its organizational structure, realigning distribution of work, and staff capacity; and developing updates and amendments to budget and financial management laws, regulations, and technical manuals that support identified and desired administrative and operational changes.
27	Paraguay	OTA3054	LAC		Intermittent	Economic Crimes	INL	2015	2017	Strengthen the anti-money laundering and countering the financing of terrorism (AML/CFT) regime of Paraguay by working with the financial intelligence unit (FIU) - the Secretaría de Prevencion de Lavado de Dinero o Bienes (SEPRELAD) - and other stakeholders to develop and strengthen (a) the operational effectiveness of the FIU so that it can operate in full compliance with international standards and best practices, and continue to serve as a core agency of Paraguay's AML/CFT regime; (b) the capability of Paraguayan authorities to investigate and prosecute money laundering crimes; and, (c) the ability of Paraguayan authorities to seize, manage and forfeit assets.
28	Paraguay	OTA5044	LAC		Intermittent / Project Manager	Revenue Administration and Revenue Policy	TIATA	2014	2017	Assistance to the Subsecretaría de Estado de Tributación (SET) centers on improving capacity 1) to conduct general audits as well as specialized taxpayer audits of financial institutions, agribusiness, telecommunications, and pharmaceuticals; 2) to strengthen risk analysis capacity, through the use of data to identify tax compliance risk and improve the effectiveness of audits; 3) to build a robust internal audit capacity and reduce opportunities for corruption; and 4) to conduct effective internal investigations that deter and detect employee misbehavior.

	Country / Project	Project Number	Region	Regional Project	Advisor / Project Type	Assistance Area	Funding	Start Date	Projected End Date	Project Objectives
29	Paraguay IFT	OTA4050	LAC		Resident	Government Debt & Infrastructure Finance	TIATA	2014	2017	OTA is assisting in strengthening the institutional capacity of the Finance Ministry and other relevant agencies in the formulation, appraisal, structuring and negotiation of infrastructure projects using the Public-Private Partnership model. It is also providing TA for strengthening the Ministry's risk analysis capacity and developing procedures for the identification and management of contingent liabilities arising from these projects.
30	Peru	OTA1051	LAC		Resident	Banking & Financial Services	TIATA	2014	TBD	The resident advisor is providing technical assistance to Peru's Superintendencia de Banca, Seguros y AFP (SBS) which has the regulatory mandate for overseeing all aspects of the financial sector, including micro lenders, SME's and mobile money providers. The resident advisor is working with the SBS to develop a regulatory and supervisory framework for financial products and services; coordinate and integrate Peru's financial inclusion strategy across public and private sector institutions; and develop a
31	Peru	OTA3068	LAC		Resident	Economic Crimes	TIATA / INL	2014	2016	Assist Government of Peru (GoP) stakeholders in the development of their anti-money laundering and countering the financing of terrorism (AML/CFT) regime, to include supporting the effectiveness of the financial intelligence unit; enhancing risk-based AML/CFT supervision of the financial system; improving money laundering case development , and strengthening the management of seized and forfeited assets.
32	Peru IFT	OTA4039	LAC		Intermittent	Government Debt & Infrastructure Finance	TIATA	2013	2018	Strengthen the capacity of the Ministry of Economy and Finance order to improve its ability to develop viable policy that promotes greater investor participation and support its efforts to build internal capacity to evaluate the risk profile PPP projects that promote Peru's economic and social development. Specifically technical assistance will support the Ministry of Economy and Finance to develop risk evaluation tools; to act as a catalyst for knowledge transfer in international best practices; and create technical experts with the economic and financial skills necessary to evaluate and promote successful PPP's.

US TREASURY OFFICE OF TECHNICAL ASSISTANCE - SUB SAHARAN AFRICA

As of 3/31/16

	Country / Project	Project Number	Region	Regional Project	Advisor / Project Type	Assistance Area	Funding	Start Date	Projected End Date	Project Objectives
1	Burundi	OTA4048	SSA	East Africa Regional	Intermittent/Reg	Government Debt & Infrastructure Finance	TIATA	2014	2017	Develop basic market-related infrastructure and build capacity that lays a foundation for development of money and government securities markets. Assistance includes broad range of activities including reviewing the current debt stock, identifying the obstacles to primary market development and secondary market liquidity, building a capacity to undertake debt sustainability analysis, widening the investor base, and improving inter-agency communication. Support the development and implementation of East Africa Community mandated Financial Market Development Plan.
2	Cabo Verde	OTA3082	SSA	West Africa Regional	Intermittent	Economic Crimes	TIATA/INL	2015	2018	Improve measures to prevent illicit financing from penetrating financial and commercial sectors; improve enforcement measures to address situations when preventative measures fall short; and assist in FIU development, given the critical role the FIU plays in the AML/CFT regime, including with regard to other preventative and enforcement stakeholders.
3	Djibouti	OTA2021	SSA		Intermittent	Budget and Financial Accountability	TIATA	2014	2016	Djibouti requested assistance to improve the accuracy and reliability of its revenue estimating. An intermittent project is current providing assistance and training on: the economics of tax policy, introduction to tax modeling and an overview of various types of tax models.
4	Gabon	OTA2052	SSA		Intermittent	Budget and Financial Accountability	FTIF	2016	2018	The OTA Intermittent Advisor is expected to provide technical advice to the General Directorate of the Treasury of the Ministry of Budget and Public Accounts officials who are responsible for cash and treasury management functions, which supports budget execution. The Intermittent Advisor will coordinate these efforts with other Departments of the Ministry as needed.
5	Ghana	OTA1048	SSA		Intermittent	Banking & Financial Services	TIATA	2015	TBD	The intermittent advisor is assisting the Bank of Ghana's Banking Department in developing the capacity to license and supervise electronic money (e-money) issuers. Technical assistance is focusing on the following areas: • Assisting the Banking Department to prepare a plan for the development of its Payment Systems Oversight Unit, including staffing patterns, roles and responsibilities, and key tasks to be performed. • Designing an automated reporting framework for the collection and analysis of data from e-money issuers. • Creating a unified national registry of e-money agents, to allow the BoG and e-money issuers to identify agents who represent more than one issuer and facilitate the black listing of agents who commit fraud.
6	Ghana	OTA2022	SSA		Resident	Budget and Financial Accountability	USAID	2013	2017	Assist the Controller and Accountant General's Department (CAGD) on how best to implement the most critical modules of Ghana's new integrated financial management information system (GIFMIS) project, rolled out over its multiple phases and multiple year lifecycle; coordinate resources to finalize the cash management function within the CAGD using the GIFMIS system.
7	Guinea	OTA4038	SSA		Intermittent	Government Debt & Infrastructure Finance	USAID	2012	2017	GDIF technical assistance supports Guinea as it consolidates the integrity of its public financial management and develops a strategic and proactive approach to sovereign debt issuance and management.

	Country / Project	Project Number	Region	Regional Project	Advisor / Project Type	Assistance Area	Funding	Start Date	Projected End Date	Project Objectives
8	Guinea-Bissau	OTA5046	SSA		Intermittent	Revenue Administration and Revenue Policy	TIATA	2015	2019	The project supports the tax administration, Direcção-geral de Contribuições e Impostos (DGCI), in streamlining and documenting audit procedures, and providing training on use of procedures. Additional activities for 2016 include conducting an in-depth assessment of taxpayer service, developing a handbook of taxpayer service procedures and products such as brochures and a website, and providing training for employees on procedures.
9	Kenya	OTA1022	SSA	East African Community Regional	Intermittent	Banking & Financial Services	TIATA	2013	TBD	The advisor(s) are assisting the Kenya Deposit Insurance Corporation with a complete review of its regulatory framework and helping draft regulations to identify and suggest amendments to its law to ensure that it has the full range of resolution mechanisms at its disposal to deal with problem banks. They are assisting the KDIC to build capacity as it moves toward becoming an independent agency, moving out from within the Central Bank of Kenya. The advisor(s) are also assisting the KDIC to build its capacity to supervise problem banks and take prompt, corrective action to mitigate the costs of future bank failures.
10	Kenya	OTA1022	SSA	East African Community Regional	Intermittent	Banking & Financial Services	TIATA	2013	TBD	The advisor(s) are assisting the Kenya Deposit Protection Fund Board (KDPFB) with a complete review of its regulatory framework and helping draft regulations to identify and suggest amendments to its law to ensure that it has the full range of resolution mechanisms at its disposal to deal with problem banks. The advisor(s) are also assisting the KDPFB to build its capacity to supervise problem banks and take prompt, corrective action to mitigate the costs of future bank failures.
11	Kenya	OTA4018	SSA		Resident	Government Debt & Infrastructure Finance	TIATA	2014	2019	Assist the National Treasury to enhance its debt issuance and management policy and operational activities, including the establishment of a Debt Management Office and building risk management analytical capacity.
12	Liberia	OTA3083	SSA		Intermittent	Economic Crimes	TIATA	2016	2019	Assist the Government of Liberia (GoL) to resolve impediments to effective implementation of its anti-money laundering and countering the financing of terrorism (AML/CFT) regime. Capacity building activities are focused, in particular, on improving the operation of the financial intelligence unit (FIU); financial sector supervision, with an initial emphasis on the banking sector; and financial crimes case development, including inter-agency collaboration on analysis, investigation, and prosecution of predicate crimes and associated money laundering.
13	Liberia	OTA5018	SSA		Intermittent / Project Manager	Revenue Administration and Revenue Policy	TIATA	2010	2016	Implement a focused program to systematically investigate and respond to employee corruption and misconduct. Develop an information and physical security improvement plan for the Liberia Revenue Authority.
14	Madagascar	OTA2056	SSA		Resident	Budget and Financial Accountability	USAID	2016	2018	The advisor will provide technical assistance (TA) to the to the Ministry of Finance and Budget with reforming the cash management functions of the Treasury Directorate. TA will focus on strengthening the capacity of the Treasury Directorate to efficiently manage the execution of the budget, the government's liquidity and the production of reliable and timely financial reports. Key TA objectives include: 1) Expand and improve the implementation of the treasury single account concept; 2) Implement new procedures to simplify budget execution.
15	Malawi	OTA2051	SSA		Resident	Budget and Financial Accountability	FTIF	2015	2018	The advisor will provide expert advice on the budget process to reduce the use of reallocations; develop effective revenue modeling/forecasting procedures; develop training for budget analysts to improve knowledge of line ministry functions, revenues, and expenditures; build capacity in the Budget Department through strengthening analytical capabilities; evaluate and recommend modifications to budget processes and documents; and improve budget execution and monitoring procedures for state-owned enterprises and provide training on revised procedures.

	Country / Project	Project Number	Region	Regional Project	Advisor / Project Type	Assistance Area	Funding	Start Date	Projected End Date	Project Objectives
16	Malawi	OTA5040	SSA		Intermittent / Project Manager	Revenue Administration and Revenue Policy	TIATA	2013	2017	Assistance to the Malawi Revenue Authority focuses on enhancing basic audit capabilities in the Large Taxpayer Office (LTO); building capacity in the LTO to audit large taxpayers in specialized industries (i.e. telecommunications and financial services); customs risk management and enforcement; investigation of corruption, criminal tax and customs cases.
17	Niger	OTA5022	SSA		Intermittent / Project Manager	Revenue Administration and Revenue Policy	TIATA	2015	2019	Ensure the organizational reform project has a well-documented set of objectives, goals, milestones, etc. so the reform may be done effectively and efficiently; Develop and implement a project management structure, with staff, plans, controls, and performance measures to successfully complete the current tender for a major IT systems upgrade.
18	Rwanda	OTA4048	SSA	East Africa Regional	Resident/Regional	Government Debt & Infrastructure Finance	TIATA	2010	2017	Project assists Rwanda's efforts to comply with regional convergence targets by working with the Banque Nationale Du Rwanda and the Ministry of Finance to implement a national debt management strategy. Review the treasury primary auction process and recommend improvements. Introduce a Delivery versus Payment settlement platform for dematerialized securities. Transition to market-based pricing for government debt instruments.
19	Rwanda	OTA5047	SSA		Intermittent / Project Manager	Revenue Administration and Revenue Policy	TIATA	2015	2018	Engagement with the Rwanda Revenue Authority will support identification and mitigation of compliance and institutional risks, to build one of the most essential tax administration functions. The two year work plan outlines assistance in collections, improving voluntary compliance, strengthening IT infrastructure and associated staff expertise, improving employee training programs, and modernizing financial management processes.
20	Senegal / Guinea	OTA4023	SSA		Intermittent	Government Debt & Infrastructure Finance	USAID/TIATA	2016	2017	The Senegalese DMO has graduated from f/t OTA assistance. This project is designed to improve the coordination of the DMO with the Tresor's other key departments: the cash management and forecasting units. In Guinea, work will focus on the internal debt management unit, building its capacity to plan debt issuances and manage its portfolio, with a particular focus on re-financing risk posed by the limited number of debt instruments.
21	Somalia	OTA1046	SSA		Intermittent	Banking & Financial Services	State CT	2015	TBD	The advisor is providing assistance to the Central Bank of Somalia (CBS) in the area of bank supervision, with a focus on improving capacity of CBS staff to understand financial institution operation and management and examine financial institutions based upon international safety and soundness standards. Due to security restrictions, technical assistance is being delivered through a series of capacity building workshops in Nairobi, Kenya.
22	Tanzania	OTA1022	SSA	East African Community Regional	Intermittent	Banking & Financial Services	TIATA	2013	TBD	Intermittent advisors are working at the Bank of Tanzania (BOT) to provide technical assistance as the central bank is undergoing a business process review and implementation of a new core banking system. The advisor(s) are assisting the central bank in defining the requirements of its new core banking system, and eventually will assist the BOT with the implementation of the new core banking system after a vendor has been identified, particularly in the areas of data conversion and the interoperability of the new systems with interface applications, as well as an ongoing review of its new business processes and assistance in writing new policies and procedures to streamline the BOT's activities. The advisor(s) are also helping the BOT to develop and implement an Enterprise Risk Management system to measure, collect and mitigate risks facing the institution.

	Country / Project	Project Number	Region	Regional Project	Advisor / Project Type	Assistance Area	Funding	Start Date	Projected End Date	Project Objectives
23	Tanzania	OTA5025	SSA		Intermittent / Project Manager	Revenue Administration and Revenue Policy	TIATA/EGCI	2012	2016	Enhancing the effectiveness of audits of businesses in telecommunications, tourism, construction and financial instruments; Ensuring that progress made by the Tanzania Revenue Authority in the audit of transfer pricing issues on multinational enterprises continues; Expanding the capabilities of the Tax Investigations Department in deterring and combating tax fraud; Assisting with issues that arise in the acquisition and deployment of the New Integrated Domestic Revenue System (IDRAS); and, developing TRA's effectiveness in tax administration for the oil and gas industry.
24	Tanzania IFT	OTA4024	SSA		Resident	Government Debt & Infrastructure Finance	TIATA	2010	2016	Assist the Central Bank and MoF to (i) broaden, deepen, and otherwise improve the domestic capital markets with particular emphasis on government securities, (ii) improve its management of non-concessional external debt and (iii) develop the PPP Unit and improve the Government's PPP processes. Improve the Repo market and utilization of same for monetary policy purposes. Revise the issuance calendar for medium term securities utilizing tap issues and market based coupons. Assist with the issuance, analysis and risk management of external debt, particularly non-concessional. Help form and develop a training program for the PPP Unit. Improve the financial and risk analysis of PPPs, integrating MoF budget and accounting departments into the PPP planning process. Help increase the coordination of the PPP Unit with other areas of the GOT. Help formulate a market based approach to procure and analyze PPPs.
25	Tanzania IFT (2)	OTA4057	SSA		Resident	Government Debt & Infrastructure Finance	TIATA	2016	2020	Jointly funded with USAID's Power Africa program, work with the state-owned power utility, TANESCO, to help support the overall reform of the energy sector and, specifically, the financial restructuring of TANESCO. The project will benefit Tanzania in terms of helping to reduce constraints to growth and TANESCO's long-term impacts on the GoT's finances.
26	Uganda	OTA2054	SSA		Resident	Budget and Financial Accountability	TIATA	2015	TBD	The OTA Advisor will provide assistance to the Ugandan Ministry of Finance, Planning and Economic Development (MoFPED), to address a number of critical budget formulation and monitoring challenges. The Advisor will assist with the migration from output oriented budgeting (OOB) to performance based budgeting (PBB). The migration will improve credibility of budget processes through improved links between the budget and national policy objectives. The proposed work of the Resident Advisor will dovetail the Ugandan governments Financial Management and Accountability Programme (FINMAP) for 2014 to 2018.
27	Uganda	OTA4027	SSA		Resident	Government Debt & Infrastructure Finance	TIATA	2013	2017	Resident Advisor has focused on efforts to separate fiscal and monetary policy functions and to create a new Directorate for Debt and Cash Management (DDCM). TA is designed to clarify roles and responsibilities between the BOU (which previously had the responsibility for debt issuance and management) and the MoF and to realign these responsibilities according to best international practice. TA is concentrated on four major areas: 1) improving the structure and regulatory environment for issuance, management and trading of government securities, 2) improving fiscal and monetary policy coordination between the MoF and the BOU, 3) establishing cash balance management at the MoF, and 4) developing the secondary market for government securities.
28	WAEMU	OTA4049	SSA	WAEMU Region	Resident/Regional	Government Debt & Infrastructure Finance	TIATA	2014	2019	Support the WAEMU States' Public Debt Securities Agency (AUT) senior officials in their work to strengthen the National Treasuries' issuance and management of public debt securities and development of the regional market.

	Country / Project	Project Number	Region	Regional Project	Advisor / Project Type	Assistance Area	Funding	Start Date	Projected End Date	Project Objectives
29	Zambia	OTA5028	SSA		Intermittent / Project Manager	Revenue Administration and Revenue Policy	TIATA	2012	2016	Assistance to the Zambia Revenue Authority (ZRA) includes (1) reengineer debt management activities; 2) design a program to increase corporate and employee productivity; 3) establish a robust and structured appeals process for audit and customs; 4) strengthen internal affairs operational capability; 5) enhance outreach for taxpayer education; 6) streamline customs operations through the use of risk management; 7) support criminal investigation division.

US TREASURY OFFICE OF TECHNICAL ASSISTANCE - GLOBAL PROJECTS

As of 3/31/16

	Country / Project	Project Number	Region	Regional Project	Advisor / Project Type	Assistance Area	Funding	Start Date	Projected End Date	Project Objectives
1	World Wide Cash Management Team	OTA2016	Global		Resident	Budget and Financial Accountability	TIATA	2010	NA	This project is to promote and support the development of modern budget and treasury operations worldwide; improve the capacity for effective cash forecasting by providing TA on methods of budget execution and forecasting, integration of cash and debt management, elements of an investment policy, creating the legal and regulatory framework, improving communications and data sharing, averting cash crises, and other activities that support institutional capacity building; customize sessions to specific technical assistance needs, as defined by OTA Resident Advisors and their counterparts; link project outcomes to OTA program goals. These include, among others, the development of a domestic securities market, upgrading banking relationships, and improving budget planning , forecasting and execution; support resident advisors and showcase OTA technical assistance to prospective countries, paving the way for other technical assistance assignments; and promote interdisciplinary cooperation within the OTA.
2	Global Financial Inclusion Initiative	OTA1049	Global	Global	Full-time TDY	Banking & Financial Services	TIATA	2009	TBD	The resident advisor is providing technical assistance to Peru's Superintendencia de Banca, Seguros y AFP (SBS), which has the regulatory mandate for overseeing all aspects of the financial sector, including micro lenders, SME's and mobile money providers. The advisor is assisting the SBS to develop a regulatory and supervisory framework for financial products and services; coordinate and integrate Peru's financial inclusion strategy across public and private sector institutions; and develop a new range of financial products and services to be offered to previously underserved populations.